



# PAC / DSP Call for Proposal 2021 - 2027

5<sup>th</sup> July 2022 *online* 





# **Agenda**

09:30 - 09:45	Introduction and timeframe of the PAC Call		
09:45 – 10:30	General rules (budget allocation, partner's and partnership requirements)		
10:30 – 11:30	Content framework and intervention logic: explanation, structure		
11:30- 12:15	Assessment questions: how the AF is assessed		
12:15 – 13:00	Lunch break		
13:15 – 14:00	Financial management of the project (budget planning) and eligibility of expenditure		
14:00 – 15:00	Application Form: how to fill in the AF		
15:00 – 15:30	Implementation core rules		
15:30 – 16:00	Wrap-up and closure		



#### **General framework**

- > One CfP (technically, timely) for both PAC and DSP
- One set of rules and documents for both project types (with certain individual adjustments)
- ➤ No change in general approach compared to DTP PAC I/II or DSP I CfP, but ...
- ➤ It is a <u>new CfP</u> (different timeframe, revised content-elements / intervention logic, different electronic monitoring system ...)





#### **Timeline**

- ▶6 years project duration (starting 1st January 2023)
- ► Launch and LA seminar 5<sup>th</sup> of July
- ➤ Opening of JEMS: 5<sup>th</sup> July 2022
- ➤ Deadline for submission in JEMS: 23<sup>rd</sup> September 2022, 14.00 CET
- >Approval with conditions expected for November
- ➤ Conditions clearing: November/December 2022
- ➤ Contracting: January/February 2023





#### **Documents**

PAC/DSP Applicants

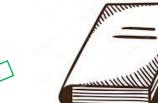
Manual

Eligibility Expenditure Manual



Annexes Compulsory documents









Guidelines for filling the AF





DRP INTERREG Programme (IP)





#### **Compulsory documents**

PAC/DSP Applicants
Manual



Annexes Compulsory documents



- Declaration for International Organizations (if relevant)
- Declaration of Co-financing
- > LP confirmation and signature
- > State-Aid declaration
- Partnership Agreement



#### **Budget Allocation**

Call	Maximum budget EU contribution (Interreg funds)	Maximum budget total	
PAC (maximum/ PA/ 6 years)	600 000,00	750 000,00	
Total budget PAC support (all PA)	7 200 000,00	9 000 000,00	
DSP (maximum/ 6 years)	4 400 000,00	5 500 000,00	
EUSDR Annual forum (to be included in the DSP budget)	1 128 000,00	1 410 000,00	
Total DSP budget	5 528 000,00	6 910 000,00	



#### **Budget Allocation**

- ➤ Allocation among PPs depending on concrete role and tasks of individual PPs in the project
- Balanced allocation among PPs expected in the sense that no single PPs shall dominate the partnership
- General eligibility of expenditure ruled in a separate DRP Eligibility Manual (valid for all CfPs)
- ➤ INTERREG funds (combining ERDF, IPA and NDICI)
- ➤ 20% co-financing rate



#### **Partnership requirements**

- > Minimum 2 PPs from 2 countries
- ➤ Minimum 1 PP from a EU-member country
- > LP can come from a EU or non-EU-member country
- > LP cannot be a private enterprise
- ➤ LP-principle applies ...
- > MD and UA PPs eligible
- > ASPs can be added



#### **Eligibility of Partners**

➤ See AM pp. 15

➤ RESTRICTED CfP: only PPs formally endorsed through the "List of PAC /DSP" can apply!

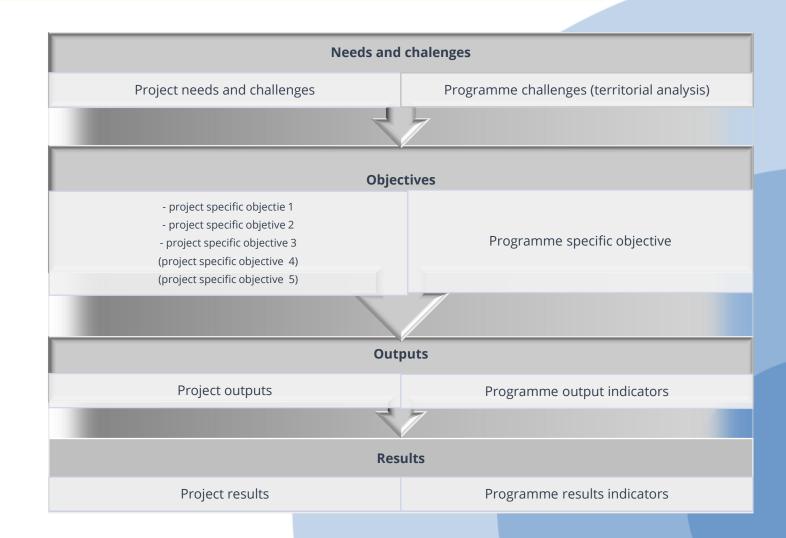


## **Content Framework**

#### **Intervention Logic**

➤Intervention Logic is a INTERREG-wide used methodology derived from EC regulations and HIT

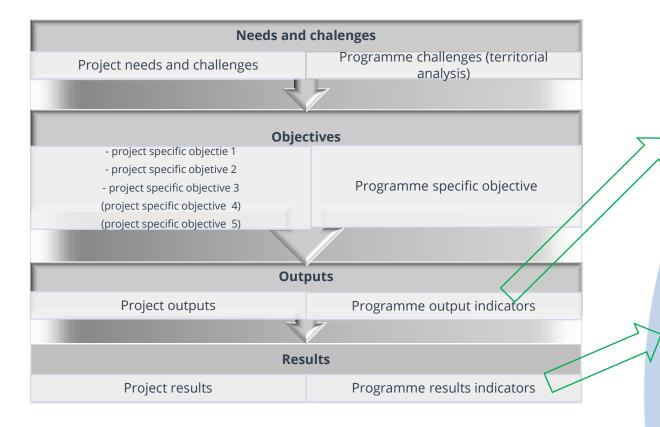
➤The coherence of the <u>project</u> intervention logic (projects specific objectives, activities, outputs and results) with the programme logic (specific intervention objectives, output indicators and results indicators) is a precondition for a project to be funded under DRP. Projects not clear link showing a specific objective programme and/or not contributing to the respective programme results will not be funded in the programme's framework.





# **Content Framework**

#### **Intervention Logic**



- ➤ RCO84 Pilot actions developed jointly and implemented in projects
- **>**RCO 116 Jointly developed solutions
- ➤RCO 118 Organisations cooperating for the multi-level governance of macroregional strategies
- ➤RCR 104 Solutions taken up or upscaled by organisations
- ➤RCR 84 Organisations cooperating across borders after project completion



#### **Project Intervention Logic PAC/DSP**

- > All main strategic/content-related elements developed jointly by **DRP-EUSDR** 
  - Project Specific Objectives
  - Activities
  - Outputs
  - Deliverables
  - Horizontal elements
- Main strategic/content-related elements described in

  - A) Applicants manual pp. 30
    B) Annex to Guidelines for AF



#### **Project Intervention Logic PAC**

- "Menu" of 5 Specific Project Objectives (SPO)
- > SPO1 must be addressed by all applications
- Minimum 3 SPO must be addressed
- Modular concept: IF a certain SPO is addressed THEN also related mandatory activities, outputs and deliverables must be addressed
- ➤ Applicants are free to add activities, outputs or deliverables as long as they are in line with the related SPO (which cannot be altered) and contribute to programme output and result indicators





#### **Project Intervention Logic PAC**

- No more work packages but activities (outputs, deliverables) directly relate to one SPO
- Management / communication approached as horizontal tasks for achieving SPOs
- > Horizontal elements:
  - Better involvement of non-EU member countries (all PAs)
  - Encouragement and better inclusion of youth into the implementation of the EUSDR action plan (relevant PAs)



# **Content Framework**

#### **Intervention Logic PAC**

Specific Objective Mandatory* Optional	Activity Mandatory Optional	Output Mandatory Optional	Deliverable Mandatory Optional
To coordinate Steering Groups and to develop activities for a better involvement of the Steering Group Members in the Priority Areas' activities for implementing the EUSDR Action Plan; providing coordinated support to EUSDR	Planning, organization and implementation of SG meetings and work with SG members through sharing of information, consultation, coordination and other communication with the SGs.		Documentation of implemented SG meetings
monitoring and evaluation.	Planning and implementing evidence- based measures for the further development of the PA.		Action plan for strengthening SG capacities and performance
To facilitate the embedding of the EUSDR into EU-funded programmes	Exchange and cooperation of PAs (PACs and SGs) with Cohesion Policy Programmes/IPA/NDICI Programme Authorities in fields of interest to the PA.  Exploiting the funding opportunities of the EC centrally managed programmes. Cooperation with MA networks and general coordinating with other institutions engaged in the embedding process.		Documentation of embedding activities



# **Content Framework**

#### **Intervention Logic PAC**

To support policy development and policy initiatives as well as usage of cutting-edge knowledge (EU/international, as appropriate).	Developing and preparing thematic policy initiatives, studies of recommendations and activities on the policy level and promoting policy exchange, mutual learning and knowledge sharing.	Policy documents (studies, recommendations, handbooks, guidelines etc.) <sup>1</sup>	Policy documents (studies, recommendations, handbooks, guidelines etc.) <sup>2</sup>
		Implemented further policy initiatives and tools (large-scale policy-focused conferences, policy-networks, platforms for policy exchange etc.) <sup>3</sup>	Implemented further policy initiatives and tools (large-scale policy-focused conferences, policy-networks, platforms for policy exchange etc.) <sup>4</sup>
To enhance coordination between core PA stakeholders and to encourage	Coordination actions among EUSDR PAs. further relevant EUSDR		
their involvement in the implementation	bodies/actors with focus on the		
and updating of the EUSDR	involvement of youth (where relevant)		
	and contributing to the main EUSDR developments and initiatives.		
	Coordination actions between EUSDR		
	PAs and EU institutions as well as other		
	macro-regional, EU-level or		
	international key-actors.		
	Improving the coordination between		
	EUSDR PAs and further stakeholders .		
		Solutions for strengthening the	Stakeholder cooperation schemes and
		capacities and performance of PA	networks
		working groups <sup>5</sup>	
			Implemented high level visibility
			measures (ministerial, macro-regional,
I			EU- or international level)

Output in case a solution has been tested during the project



# **Content Framework**

## **Intervention Logic PAC**

		-
5. To facilitate on-going projects and	Supporting project development as well	Projects supported (development
development of future projects for the	as capitalisation and networking of	and/ or implementation)
Priority Area, specifically project	ongoing macro-regional projects.	
generation, partner search and		
identification of funding opportunities		
for the Priority Area stakeholders.		





#### **Project Intervention Logic DSP**

- > Set of 4 mandatory SPOs
- All pre-defined elements (SPOs, activities, outputs and deliverables) are mandatory
- ➤ Applicants are free to add activities, outputs or deliverables as long as they are in line with the related SPO (which cannot be altered) and contribute to programme output and result indicators





#### **Project Intervention Logic DSP**

- No more work packages but activities (outputs, deliverables) directly relate to one SPO
- > Management approached as horizontal task for achieving SPOs
- > Horizontal elements
  - Better involvement of non-EU member countries



## **Content Framework**

# **Project Intervention Logic DSP**

Specific Objective	Activity	Output	Deliverable
1. To provide support to the EUSDR	Providing support for decision making of		Updated EUSDR Communication
core-governance and core-stakeholders	EUSDR bodies relating to the core-		Strategy
in the implementation of the EUSDR;	governance and -management of the		
supporting the internal and external	EUSDR and the implementation of the		Implemented Annual Forum
communication aiming for an increased	EUSDR Action Plan.		
visibility of the EUSDR in the macro-			Documentation of implemented NC
region and beyond.	Providing support to the respective EUSDR		meetings, PAC-meetings, NC-PAC
	Presidency for planning and implementing		meetings, or other main events in
	the Annual Forum.		relation to the EUSDR core-governance
	Increasing the visibility of the EUSDR and		
	ensuring smooth internal as well as		
	external communication based on the		
	existing communication strategy;		
	evaluation and further development of the		
	existing communication strategy.		
2. To strengthen the internal and	Providing support for NCs and PACs with		Interim and final report/analysis on
external horizontal coordination of the	respect to EUSDR-internal horizontal		embedding
EUSDR on cross-cutting issues between	coordination measures.		
Priority Areas and National	Facilitation of the second of		
Coordinators as well as on the embedding of the EUSDR into EU-	Facilitating a stronger involvement of EUSDR core-stakeholders (including		
funded programmes.	relevant EU-institutions or bodies) into PA		
runded programmes.	and Steering Group activities		
	and steering aroup dearings		
	Building stronger ties, facilitating		
	exchange and promote closer cooperation		
	and exchange between the EUSDR and		
	further relevant stakeholders (regional,		
	national and international alike) and		
	encouraging the exchange of experiences		
	with other relevant programmes, as well		
	as with other macro regional strategies.		
	Facilitating close contact with the		
	Managing Authorities of the ESIF		
	instruments and other European Funding		



# **Content Framework**

#### **Project Intervention Logic DSP**

To further develop and implement a Monitoring and Evaluation framework for the EUSDR as basis for evidence-based decision making and for visualizing the added-value of the EUSDR. To coordinate EUSDR reporting.	collection system in close cooperation	Updated Monitoring and Evaluation framework and related documents  EUSDR evaluation report Revised decision-making process and internal procedures  Templates for EUSDR core-documents  EUSDR reporting template
4. To develop and support measures aiming to improve stakeholder involvement in EUSDR Action Plan implementation and / or revision	Providing a platform for multilevel exchange to bring together thematic, funding, national, regional and EU and other relevant stakeholders in accordance and cooperation with EUSDR Priority areas.  Planning and implementing capacity building measures	Updated Framework for strategic EUSDR projects Capacity building framework





#### **Assessment procedure - eligibility**

- >13 yes/no "knock-out" criteria
- > Non-fulfillment leads to rejection of a PP or the entire proposal
- "Healing period" of 5 days in case of findings



#### **Assessment**

# Assessment procedure - eligibility

Non-fulfillment of criteria 1-10 can lead to the rejection of the proposal

No.	Eligibility criteria	Description
1	The AF has been submitted within the set deadline (date and time)	The AF has been submitted within the date and time set in the call announcement.
2	The AF including LP confirmation have been submitted through the programme monitoring system	The AF and the signed LP confirmation have been submitted through the official programme monitoring system.
3	The AF is compiled in English	All parts of the AF are compiled in English, the official language of the DRP.
4	The amount requested by the individual project is in line with the call provisions	The total EU funding request by each PAC project or DSP project is in line with the maximum defined in the call for proposals
5	Partnership is composed by at least two financing partners from at least two DRP participating countries. At least one partner shall be a beneficiary from a Member States	Partnership complies with the minimum requirement for a transnational DRP partnership: at least two financing partners (receiving Interreg funds cofinancing) from at least two DRP participating countries. At least one partner shall be a beneficiary from a Member State of the programme area.
6	Lead Applicant is an eligible beneficiary	The Lead Applicant fulfils the requirement set in Section II. of the Applicants Manual.
7	At least 3 joint cooperation levels are indicated	According to Art 23(4) of EU reg. 2021/1059, among the four levels of cooperation (joint development, joint implementation, joint staffing and joint financing) beneficiaries shall cooperate in the development and implementation of projects as well as in the staffing or financing of projects, or both thereof.
8	Completeness of Partnership Agreement	The Partnership Agreement is complete and signed by all directly financed partners.





#### **Assessment procedure - eligibility**

Please mind that the correct/complete selection of mandatory elements is subject of the eligibility check and can lead to the rejection of an proposal

Each EUSDR support project has to contribute to the output indicator RCO118 - Organisations cooperating for the multi-level governance of macro-regional strategies and the corresponding result indicator RCR 84 Organisations cooperating across borders after project completion

The proposal is addressing all mandatory project objectives and related mandatory activities as well as related mandatory outputs/deliverables

The proposal addresses all elements (specific project objectives, activities, outputs/deliverables) defined as mandatory in section II. of the Applicants Manual. In order not miss one of the manadory elements when setting up the project structure a easy-to-use overview over the intervention logic is provided as Annex 2 of the Applicants Manual.



# Assessment procedure - eligibility

Non-fulfillment of criteria 11-13 lead to the rejection of a PP (which can cause the rejection of the entire proposal)

No	Eligibility criteria	Description
11	Financed partners are eligible	The financed partner fulfils the requirements set in Section II.1 (General rules for the eligibility of project partners) and Annex 1 of the Applicants Manual.
12	Completeness of submitted partner documents	The documents (Declaration of co-financing, State Aid declaration, Declaration for International organisations) are filled in and signed by the partner.
13	Completeness of submitted ASP documents	The document (ASP declaration) is filled in and signed by the ASP.



#### **Assessment procedure - quality**

- > Assessment along quality related criteria ranked 0 5
- ➤ Project proposals have to receive a minimum 60% to be recommended by the JS for selection. Proposals might be selected for approval with or without conditions (to be fulfilled within the deadline set by the DRP MA/JS)
- Project proposals scoring less than 60% will be recommended by the DRP MA/JS for re-submission



## **Assessment procedure – quality (PAC)**

Assessment Crit	Assessment Criteria PAC			
Assessment main questions	Guiding questions	Points	What is being assessed	
Are the challenges of the PA well identified, described, addressed and in line with the	To what extent are the challenges of the PA identified and described? Are they connected to the scope of the Call for Proposals?	Max 5 points	The assessors shall check if the needs/ challenges of the PA – both regarding policies in the field concerned as well as governance of the PA - are clearly and comprehensively described and if they are linked with the scope of the Call for Proposals.	
In line with the scope of the Call?	To what extent is the proposal addressing the identified challenges?		The assessors shall check if, or to what extent, the activities described in the work plan are responding to the identified needs/ challenges.	
Is the proposal clearly contributing to the EU Strategy for Danube	To what extent are activities clearly targeted at improving the functioning of the PA and in line with the EUSDR Action Plan?	Max 5 points	The assessors shall check if the activities are appropriately related to the coordination of the PA and are in line with the EUSDR Action Plan.	



## **Assessment procedure – quality (PAC)**

Region?	To what extent is the durability of the project outputs clearly ensured?		The assessor shall check if concrete, specific and logic provisions supporting the durability (from an institutional, financial and political point of view) of project outputs and main result are provided.
	To what extent does the project prove to make a positive contribution to the programme's horizontal principles?		The description of the project contribution to the horizontal principles is coherent with the overall territorial needs and with the programme and project objectives. The LA should outline how the project is bringing a contribution to the horizontal principles and how this is translated at the level of the work plan. In case of negative effects, the steps to overcome such negative effects should be realistic and time bound.
	Is the proposal involving relevant target groups?		The assessors shall check if all relevant target groups are identified and listed in a coherent manner.
Is the Intervention logic coherent?	To what extent is the project intervention logic coherent with the programme's one?	Max 5 points	The project's intervention logic should mirror the programme's one in terms of links between the project's objectives, results and outputs/ deliverables to the programme's ones in a clear and coherent way. Furthermore it shall offer the possibility to assess the extent of the project's contribution to the achievement of the specific objective and results of the relevant priority.  The more inconsistencies there are between the programme and the project intervention logic, the lower the score should be.



#### **Assessment procedure – quality (PAC)**

To what extent is the project
intervention logic coherent
and well defined in terms of:

- definition of the objectives, expected results and outputs/ deliverables
- link between the objectives, expected results and outputs
- link between the needs of the target groups and the proposed outputs and results

To what extent the envisaged activities can realistically reach the planned outputs/ deliverables and results?

Is the proposed work plan realistic?

First the assessors should check if the elements of the intervention logic are well defined and explained (Specific Objectives, activities, outputs/ deliverables, results). The project's intervention logic should follow a cause – effect relation: IF right activities are implemented and appropriate outputs/ deliverables are delivered, THEN the planned objectives are reached and the envisaged results are achieved.

The assessor shall check the coherency and comprehensiveness of the description of activities and their added value compared to past similar initiatives. Please, consider whether the activities described are in line with the type of involved partners (and their overall competences) and if the sequence of the activities are logical: the more incoherencies are detected the lower the score will be (please list the incoherencies).

The assessors shall check if the proposed outputs/ deliverables and result are in line with the needs of the target group and if they are useful.

Please consider if the proposed outputs/ deliverables and results are achievable within the project's lifetime and by implementing the proposed activities and if they are realistically and correctly quantified.

The assessors shall check if the structure of the work plan is clear and if there are logical correlations between the activities and the role of the PPs. Furthermore the assessors shall check if the planning of activities is detailed for the first two years and if it offers a clear overview on the main activities and outputs to be developed by the end of the project.



## **Assessment**

## **Assessment procedure – quality (PAC)**

Do the partners have clear and balanced roles in the partnership?	Is the role of the partners clearly described?  Is the partners' involvement in the project balanced?	Max 5 points	The assessors shall evaluate if the roles of the PPs are described in a coherent and clear way.  The assessors shall evaluate if the distribution of tasks among the partners is equitable and if their involvement corresponds to their thematic competence and it contributes to the achievement of the project objectives.
Is the project budget coherent and realistic?	Is the budget realistic compared to the proposed activities?  Is the budget appropriately distributed between the PPs?	Max 5 points	The assessors shall evaluate the overall value of the proposal. The general quality, structure and soundness shall be analysed against the requested Interreg funds budget.  The assessors shall evaluate the appropriateness of the allocated budget/ activity/ period/ cost category considering the planned actions, duration and involved partners.  Generally, the LP has more responsibility as it is responsible for the general management of the project and this might generate higher budget compared to the other PP(s). Role of the LP should be checked in the description of the project management structure.  Role of the partners in each activity should be checked against allocated budget.
Total		Ma x 25 points	



#### **Assessment procedure – quality (DSP)**

Assessment Criteria DSP					
Assessment main questions	Guiding questions	Points	What is being assessed		
Are the challenges of the DSP well Identified, described, addressed and In line with the scope of the Call?	To what extent are the challenges with regard to supporting the governance of the EUSDR identified and described? Are they connected to the scope of the Call for Proposals?	Max 5 points	The assessors shall check if the needs/ challenges of the DSP with regard to supporting the governance of the EUSDR and it's main actors are clearly and comprehensively described and if they are linked with the scope of the Call for Proposals.		
	To what extent is the proposal addressing the identified challenges?		The assessors shall check if, or to what extent, the activities described in the work plan are responding to the identified needs/ challenges.		
Is the proposal clearly contributing to the EU Strategy for Danube	To what extent are activities clearly targeted at improving the functioning of the EUSDR.	Max 5 points	The assessors shall check if the activities are appropriately related to supporting the governance of the EUSDR and it's main actors.		



#### **Assessment procedure – quality (DSP)**

#### Region?

To what extent does the proposal take into consideration the capitalisation of outputs/ deliverables and results of the previous DSP project(s) (i.e. what outputs and results will be used and how they will be integrated in the day-to-day work)?

To what extent is the durability of the project outputs/ deliverables clearly ensured?

To what extent does the project prove to make a positive contribution to the programme's horizontal principles?

The assessor will check if the applicant explained which and how the existing knowledge/ outputs/ results of the previous DSP project are exploited and for which purposes.

The assessor shall check if concrete, specific and logic provisions supporting the durability (from an institutional, financial and political point of view) of project outputs and main result are provided.

The description of the project contribution to the horizontal principles is coherent with the overall territorial needs and with the programme and project objectives. The LA should outline how the project is bringing a contribution to the horizontal principles and how this is translated at the level of the work plan. In case of negative effects, the steps to overcome such negative effects should be realistic and time bound.



#### **Assessment procedure – quality (DSP)**

	Is the proposal involving relevant target groups?		The assessors shall check if all relevant target groups are identified and listed in a coherent manner.
Is the Intervention logic coherent?	To what extent is the project intervention logic coherent with the programme's one?	Max 5 points	The project's intervention logic should mirror the programme's one in terms of links between the project's objectives, results and outputs/ deliverables to the programme's ones in a clear and coherent way. Furthermore it shall offer the possibility to assess the extent of the project's contribution to the achievement of the specific objective and results of the relevant priority.  The more inconsistencies there are between the programme and the project intervention logic, the lower the score should be.



#### **Assessment procedure – quality (DSP)**

To what extent is the project intervention logic coherent and well defined in terms of:

- definition of the objectives, expected results and outputs/ deliverables
- link between the objectives, expected results and outputs/ deliverables
- link between the needs of the target groups and the proposed outputs and results

To what extent the envisaged activities can realistically reach the planned outputs and results?

Is the proposed work plan realistic?

First the assessors should check if the elements of the intervention logic are well defined and explained (Specific Objectives, activities, outputs, results). The project's intervention logic should follow a cause –effect relation: IF right activities are implemented and appropriate outputs are delivered, THEN the planned objectives are reached and the envisaged results are achieved.

The assessor shall check the coherency and comprehensiveness of the description of activities and their added value compared to past similar initiatives. Please, consider whether the activities described are in line with the type of involved partners (and their overall competences) and if the sequence of the activities are logical: the more incoherencies are detected the lower the score will be (please list the incoherencies).

The assessors shall check if the proposed outputs and result are in line with the needs of the target group and if they are useful.

Please consider if the proposed outputs and results are achievable within the project's lifetime and by implementing the proposed activities and if they are realistically and correctly quantified.

The assessors shall check if the structure of the work plan is clear and if there are logical correlations between the activities and the role of the PPs. Furthermore the assessors shall check if the planning of activities is detailed for the first two years and if it offers a clear overview on the main activities and outputs to be developed by the end of the project.



#### **Assessment procedure – quality (DSP)**

To what extent is the project intervention logic coherent and well defined in terms of:

- definition of the objectives, expected results and outputs/ deliverables
- link between the objectives, expected results and outputs/ deliverables
- link between the needs of the target groups and the proposed outputs and results

To what extent the envisaged activities can realistically reach the planned outputs and results?

Is the proposed work plan realistic?

First the assessors should check if the elements of the intervention logic are well defined and explained (Specific Objectives, activities, outputs, results). The project's intervention logic should follow a cause –effect relation: IF right activities are implemented and appropriate outputs are delivered, THEN the planned objectives are reached and the envisaged results are achieved.

The assessor shall check the coherency and comprehensiveness of the description of activities and their added value compared to past similar initiatives. Please, consider whether the activities described are in line with the type of involved partners (and their overall competences) and if the sequence of the activities are logical: the more incoherencies are detected the lower the score will be (please list the incoherencies).

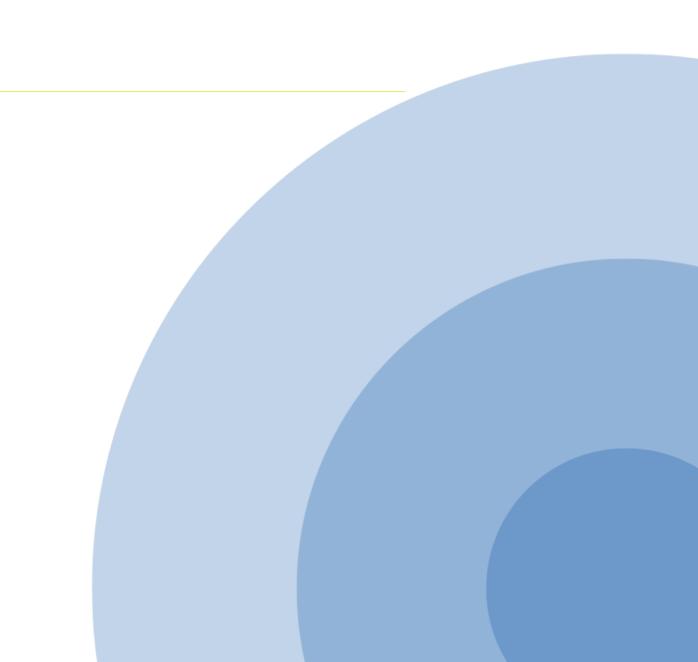
The assessors shall check if the proposed outputs and result are in line with the needs of the target group and if they are useful.

Please consider if the proposed outputs and results are achievable within the project's lifetime and by implementing the proposed activities and if they are realistically and correctly quantified.

The assessors shall check if the structure of the work plan is clear and if there are logical correlations between the activities and the role of the PPs. Furthermore the assessors shall check if the planning of activities is detailed for the first two years and if it offers a clear overview on the main activities and outputs to be developed by the end of the project.











# **Implementation Framework**

- ➤ 6 years project duration
- > 6-monthly reporting periods
- ➤ Original application has to comprise a 6-year workplan with detailed descriptions covering AT LEAST the 1st 2 years and ongoing regular tasks
- > 2-year review for adjusting/amending content and budget of projects
- Organization of Annual Fora a like before, but unspent budget will be deducted after each AF by default