

Boost potential of Young Innovators to pioneer change in energy efficiency inside Danube Macro-region

DANUBE ENERGY +

Learning Package for Regional Ecosystems' Actors

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			PP6 E Klastr, Czechia
			PP7 STC, Romania
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1 Executive summary

This report covers the implementation of the learning package for the Regional Ecosystems 'Actors; more concretely, the activities leading to successful implementation of the training scheme **AT2.1 Regional visits for identification and motivation of the YIs** and **AT2.1 Motivational workshops for YIs** (2 workshops per partner) and an activity taking place during and following up on the training scheme implementation - **AT2.4 Connecting events between YIs and regional ecosystem actors** (5 events per partner). All these significantly contributed to the Project Specific Objective 1: *»Advance knowledge of key stakeholders in boosting Young innovators.* They have also enabled the Project Specific Objective 2: *»To boost Young Innovators towards Successful Ventures«.*

The activities of *regional visits* were aimed at identification and motivation of the potential YIs to apply for the Danube Energy programme. Partners have pursued different actors in their visits, but common finding was that the visits themselves are not sufficient. The conversion rates were not as high as hoped. To attract the YIs, partners needed to make personal connections and, in some cases, to cajole and persuade them personally to apply. Nonetheless, the PPs have carried out 84 visits, of which 20 to other ecosystem actors, 15 fair attendances, 35 visits to learning institutions, and 14 own events.

17 *motivational workshops* were carried out. Initially planned as a continuation of the visits and as more in-depth analysis, they - in some cases - have turned out into additional more in-depth visits, where the participating public was instructed on how to apply.

Connecting events took place in parallel and after the Training Scheme implementation. These can be considered a success, as this **activity has proved to be key in reaching the project general and specific objective.** After having enjoyed the programme and mentoring, the YIs have been connected with more actors that provide relevant feedback to their idea and at the same time, at least for the majority of them, this represents the learning opportunity, too. This will prevent having too much top-down policies in the future and to diversify their portfolio of policy support.

In the end, we have asked the ecosystem actors to reflect on the benefits gained through the project. DE+ programme was very relevant according to the ecosystem actors, especially for the public authorities and the SMEs. They can now understand the challenges of the young innovators better (on average on a scale from 1 to 5, the agreement was 4,31) and the programme offered them added value (average 4,56 on the same scale). The whole experience for the ecosystem actors was summarised by a comment from Croatia on what they liked best about the programme: *"Fostering new connections and offering participants chance to acquire valuable skills"*. In terms of what are the areas for further improvement of the programme, the main point raised was the absence of the face to face meetings and perhaps – a bit more time.

It must be said that the ecosystem package presents a valuable tool for ecosystem learning, perhaps even more so than the YI tool as such. Should there be further implementation of the tool, this should be emphasises, as well and in the hub strategies to be developed in WPT.3 of the project.

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2 Introduction

Danube Energy+ project tackles the need for change in regional ecosystems to support Young Innovators (YIs) in transforming their disruptive ideas into ventures. Project's general objective is to create an enabling environment, which will support YIs to pioneer a change in the energy efficiency area by setting up highly innovative start-ups in the Danube macro-region. At the same time, it improves the competences of key regional stakeholders, particularly relevant public administrations, through intensive learning interactions with YIs.

Danube Energy+ ecosystem Package, as an innovative learning system for key regional ecosystem actors, was developed by using learning interaction among project partners and inclusive design process. This involved regional public administrations, universities, SMEs and business supporting actors. The Package is composed of two main elements: (1) best practices, models and experience in identification and motivation of individual Young Innovators in regional ecosystems and their connection to ecosystem actors, and (2) developed Danube Energy+ Tool as a pre-acceleration learning scheme for Young Innovators boosting their competences to start successful ventures. It fosters new innovative learning systems, improves knowledge of all stakeholders and strengthens entrepreneurial culture and learning with a long-term impact on the economy and society.

Danube Energy+ Ecosystem Package, piloted in 9 regions, **acted as support for public administration in identification and development of right policy intervention** to support the creation of enabling environment. YIs also participated in several regional activities, carried out by project partners, contributing to the specific project objective "Advance knowledge of key stakeholders in boosting YIs". Regional actors built their knowledge in identification, motivation and connection of YIs with the ecosystem (via aforementioned visits and workshops) and in using the DE+ Tool to upscale their ideas into successful ventures.

In this report, the implementation of the learning package for the Regional Ecosystems 'Actors is described.

In the context of Danube Energy+, **learning package** for the ecosystem actors is defined as set of activities, contribution to increased knowledge and understanding of young innovators needs for the ecosystem actors. These activities were implemented by each PP and included:

(1) Set of activities leading to successful implementation of the trainings scheme:

- Regional visits for identification and motivation of the YIs (10 visits per partner)
- Motivational workshops for YIs (2 workshops per partner)

(2) Set of activities following up on the training scheme implementation:

- Connecting events between YIs and regional ecosystem actors (5 events per partner)
- Regional evaluation workshop (1 per partner)
- Transregional evaluation workshop/s.

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It is understood that the ecosystem actors the most relevant to DE+, also in terms of long-term sustainability of the results, are those who are in position of power to create policies, funding schemes, and other forms of support for the YIs - key regional stakeholders. In this report, we pursue a wider array of actors, not just the key ones. **Ecosystem actors** in this context include established start-ups, corporations, public decision-makers on policy and funding for start-ups, intermediary organisations such as incubators, accelerators, and any other form of events – international and national conferences, fairs, etc. Some of them might be our Associates Strategic Partners or Regional Alliance members. But in short, ecosystem actor for DE+ is anyone who can support the YIs in their paths to successful ventures.

Methodologically speaking, the report is based on reports of the partners (one per partner for regional visits, motivational workshops, and thematic workshop as well as for connecting events and regional evaluation workshop.) The report concludes with a short analysis of the ecosystem actors' feedback on our activities, collected via a questionnaire.

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3 Learning Package for Regional Ecosystems' Actors

3.1 Objective of the Learning Package for Regional Ecosystems' Actors

Activities of WPT.2 significantly contributed to the Project Specific Objective 1: *»Advance knowledge of key stakeholders in boosting Young innovators«.* They have also enabled the Project Specific Objective 2: *»To boost Young Innovators towards Successful Ventures«.* In any case, both specific objectives are two sides of the same coin.

In the process of implementation of the activities of WPT.2, learning interactions amongst members of the Regional Alliance have been applied. (Regional Alliance, set up in WPT.1, enable platform for joint inclusive development, evaluation, sustainability, and networking in regions; they include members from (1) public administration – as key actor inside of RA - with power over policies and strategies in the field of start-up creation support, Young innovators' support and energy efficiency entrepreneurship, (2) ASP partners (BSAs) as strategic partners of public administration supporting and developing regional policies, (3) Other Business Supporting Actors (BSAs), (4) Universities, (5) representatives of SMEs who successfully set up start-up in energy efficiency field or who are running business in the field). Significant efforts have been made to upscale the knowledge obtained by using stakeholder learning approach targeting members of Regional Alliance. The aim here is to mobilize a critical mass for efficient facilitation and operation of Hubs (developed within WPT.3). The underlying rationale is that the better knowledge of regional stakeholders will lead to improvements in the level of enabling environment.

Put simply, pilot of Danube Energy+ Ecosystem Package (Package Pilot) enabled regional ecosystem actors to gain first-hand experience and knowledge from the whole identification, motivation, and connection process of Young Innovators (conceptualized through Package learning materials) and boost regional ecosystem cooperation.

3.2 Components of the Learning Package for Regional Ecosystems' Actors

3.2.1 The Ecosystem Actors – who are they?

Ecosystem actor for DE+ *is anyone who can support the YIs in their paths to successful ventures*. In this context, ecosystem actors subsume established start-ups, corporations, public decisionmakers on policy and funding for start-ups, intermediary organisations such as incubators, accelerators, and any other form of events – international and national conferences, fairs, etc. Some of them might be our Associates Strategic Partners or Regional Alliance members. The latter are emphatically important to implementation of the scheme and are considered those who are most interested in the joint development, evaluation, and sustainability of the overall Danube Energy+ Tool pilot).

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Regional public authorities, as key actors inside of Regional Alliances, are strongly involved in regional activities. Their involvement was planned in many project activities (visits in regional centres/hubs for YIs identification, attendance of 4th (motivation workshop) and 5th RA meeting (Regional Impact and Evaluation Workshop, etc). They have also been invited to Events connecting YIs with ecosystem actors.

It is understood that the ecosystem actors the most relevant to DE+, also in terms of long-term sustainability of the results, are those who are in position of power to create policies, funding schemes, and other forms of support for the YIs - key regional stakeholders. In this report, we pursue a wider array of actors, not just the key ones.

3.2.2 Package components for the Ecosystem Actors

In the context of Danube Energy+, operationally, the **learning package** for the ecosystem actors is defined as set of activities, contribution to increased knowledge and understanding of young innovators needs for the ecosystem actors. These activities were implemented by each PP and included:

(1) Set of activities leading to successful implementation of the trainings scheme:

- AT2.1 Regional visits for identification and motivation of the YIs

Half-day visits of centres and hubs (universities, interest groups, platforms, centres, hubs, etc.) identified in detail through regional maps developed within WPT.1, have been organized in each region in order to identify potential YIs and motivate them for participation in the programme. Visits have enabled the PPs to present concept and aims of Danube Energy+ Tool as the pre-seed / pre-acceleration learning scheme boosting YIs to successful ventures. The visits included success cases of start-ups in sustainable energy in general and energy efficiency from the specific or other regions / countries. End of the visits was earmarked to open discussion enabling YIs to share their ideas and visions for new solutions and ideas, helping to identify potential YIs for the Tool Pilot. To enable stakeholder learning from the Package Pilot, members of Regional Alliances including regional public administrations and ASPs have been invited to join at least one of the regional visits.

10 visits per partner were planned in the Application Form. Each PP has described them in a deliverable report <u>DT2.1.1. Regional Report from Young Innovators' identification and motivation process.</u>

AT2.1 Motivational workshops for YIs (2 workshops per partner)

To further engage and motivate potential individual YIs identified through visits in centres and hubs, 2 additional half-day motivation workshops have been be organized in each region for interested YIs. The workshops were originally planned to be organized in groups based on

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further sub-topics of their initial idea shared during visits and will enable further discussion and elaboration of their ideas and exchange of experience among YIs. The workshops provided the platform for the invitation to the Open Call for Danube Energy+ Tool Pilot (A3.3).

Members of Regional Alliances and ASPs were invited to 2nd motivation workshop in each region (progressing after workshop into 4th Regional Alliance meeting), to enable further knowledge sharing.

2 workshops per partner were planned in the Application Form. Each PP has described them in a deliverable report <u>DT2.1.1. Regional Report from Young Innovators' identification and motivation process.</u>

(2) Set of activities following up on the training scheme implementation:

AT2.4 Connecting events between YIs and regional ecosystem actors (5 events per partner)

The aim of the connecting events was to connect YIs participating in the Tool Pilot with experienced experts who will give them feedbacks and insights important for successful development of venture and provide ecosystem actors with good practice and increased knowledge of YIs interest and process. Connection of YIs to key stakeholders in regional ecosystems has been carried out in each region. Connection events have been organized during the Danube Energy+ Tool Pilot and have in some cases spanned also to 2 months following the end of the Tool Pilot. Each partner prepared a <u>D.T24.1. Regional events Connecting YIs to key stakeholders in regional ecosystem report</u>.

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4 Regional activities implemented

On the regional level, activities in each region included visits to potential YIs, 2 motivational workshops and 1 mentors training workshop before the training scheme, as well as 5 connecting events during /after the training scheme and regional evaluation workshop.

Regional public authorities as key actors inside RA were planned to be involved in regional activities. They attended at least one YI identification visit and 2nd motivational workshop (=4th RA meeting). These activities were meant to enhance and deepen the ecosystem actor's knowledge in the needs of YI.

4.1 Regional motivational visits

This section presents the overview of the activities for regional visits. They are elaborated in detail in the deliverable reports of WP2.1 Motivation, namely D2.1.1. Reports on regional visits and Reports on motivation workshops, for each PP.

PP Number and Name	No. of visits
PP1 InnoEnergy	10
PP2 Clean Tech Bulgaria	10
PP3 Civitta	6
PP4 ABC Accelerator	10
PP5 Optimizacija	8
PP6 EKlastr	10
PP7 STC	10
PP8 SEE_ICT	10
PP9 European Initiatives Center	10
Total Visits made	84

Table 1: The number of motivational visits made by each PP

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	Ecosystem actor	Fair Attendance	Learning institution	Own event	Grand Total
PP1 InnoEnergy	5	4	1		10
PP2 Clean Tech Bulgaria			7	3	10
PP3 Civitta	1		4	1	6
PP4 ABC Accelerator	2		6	2	10
PP5 Optimizacija	7		1		8
PP6 EKLastr		1	9		10
PP7 STC		5		5	10
PP8 SEE_ICT	3	3	4		10
PP9 European Initiatives Center	2	2	3	3	10
Grand Total	20	15	35	14	84

Table 2: The Motivational Visits made by Partner and type of Institution visited



4.1.1 Main Outcomes and Lessons learnt

The overall aim of the activity was to identify and motivate the potential YIs to apply for the Danube Energy programme. Partners have pursued different actors in their visits, but common finding was that the visits themselves are not sufficient. To attract the YIs, partners needed to make personal connections and, in some cases, to cajole and persuade them personally to apply.

This could reflect the fact that the programme was not as unique as we would have wished. Another explanation would be that perhaps the number of 10 applicants for all PPs, regardless of the size of their "pool" of potential YIs, was set too rigidly and it was difficult to achieve.

Conversion rates from the meetings differed between partners, and not all partners were able to provide the estimations. Germany has chosen a specific approach with a significant number of fair visits with large audiences, where conversion is not possible to estimate. This is because if an event is organized by someone else, the PP does not have the attendance sheets as special fairs and events are not organized exclusively by the PP. Since these types of events nonetheless present a good pool of potential applicants, they were deemed useful. In the end, Germany had in total 18 finalized applications, a majority of those was likely stimulated by their cooperation partner Axel accelerator.

When interpreting the below rates, it is worth also bearing in mind that some applications were for teams, so from one visit there could have been 1 application, but it had 3 team members.

РР	Partner name	Partner Country	Visits made	Total persons reached in visits	Total persons that applied to programme from visits	Total number of persons that came from other connections	Total number of YI applications	Conversion rate
1	InnoEnergy	Germany	10	1508	n/a	n/a	18	n/a
2	Clean Tech Bulgaria	Bulgaria	10	118	15	4	19	16,10%
3	Civitta	Slovakia	6	71	3	34	37i	52,11%
4	ABC Accelerator	Slovenia	10	113	3	15	18	15,93%
5	Optimizacija	Croatia	8	65	7	6	13	20,00%

Table 3: From motivational visit to YI applications - Conversion rates as estimated by the PPs



6	EKLastr	Czech Republic	10	339	10	5	15	4,42%
7	STC	Romania	10	1216		2	45	3,70%
8	SEE ICT	Serbia	10	214	4	29	33	15,42%
9	European Initiatives Center	Ukraine	10	88	16	16	32	36,36%



4.1.2 Deviations from plan

There were some deviations from the original plan, outlined in the application. The visits were supposed to be half-day visits, but upon agreement of partners it was decided that half a day (even counting as 3 or 4 full hours) could be considered counter productive. This decision proved to be even better in the light of COVID-19 situation which was a relevant factor for the PPs that have postponed Training Scheme implementation and were doing the visits in spring and summer 2020. Those visits took place via Online Meeting tools, where the attention span of participants is somewhat shorted and the debate occasionally less lively.

In terms of the number of visits, PP 5 Optimizacija (Croatia) made 8 visits. PP3 Civitta (Slovakia) has made 6 visits. Since they had enough applicants, they did not go for the full target because the overall aim of the activity – attracting enough applicants - was already achieved.

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4.2 Motivation workshops

This section describes the overview of the activities that are elaborated in detail in the deliverable reports of WP2.1 Motivation, namely D2.1.1. Reports on motivation workshops, for each PP. The section here presents the overall implementation. Motivation workshops' aim was **to further engage and motivate potential individual YIs identified through visits in centres and hubs**: 2 in each region for interested YIs.

The implementation of the workshops is presented in the table below.

PP No.	Partner	Country	Date	Location of site visit	Persons	Short description of the event
PP1	InnoEnergy	Germany	6.12.2019	Danube Energy+ at WOMEN4ENERGY Workshop & Conference, Stuttgart	73	25 young innovators reached
PP1	InnoEnergy	Germany	28.01.2020	Danube Energy+ First International Day "Learning for Innovation, Karlsruhe	n/a	n/a
PP2	Clean Te Bulgaria	ch Bulgaria	17.02.2020	Puzl Co-working space: 47 Cherni Vrah boulevard, 1407 Sofia	19	Held under the name "Founders info day: Green entrepreneurship opportunities 2020", to attract people who have the desire to establish a successful venture and who consider themselves to have an entrepreneurial mindset
PP2	Clean Te Bulgaria	ch Bulgaria	22.02.2020	New Bulgarian University, Corpus 2, hall 607	13	The workshop was attended by a relatively small group of people, which predisposed for a somewhat informal and very open event.

Table 4: Motivational workshops held by PPs.



PP3	Civitta Slovakia	Slovakia	22.9.2020	Online Webinar	483	Online webinar with a young entrepreneur who is also mentor and a leader of Zero-waste in Slovakia, discussing the beginnings of green projects and lessons learned. The number of persons present is that of total views on Facebook, where we streamed the webinar.
PP4	ABC Accelerator	Slovenia	19.12.2019	On site	30	Both lectures had presented some important insights for young entrepreneurs and innovators alike, on how to start a business in energy related area
PP4	ABC Accelerator	Slovenia	2.09.2020	Centre for Resource Efficiency	15	Presented the programme and the imminent start of the scheme; debated on the current challenges and which idea would fit the programme.
PP5	Optimizacija	Croatia	7.01.1900	ZICER	120	It was arranged with the organizers that all the applicants of the MC2 start –up competition will be invited to apply to the Open Call of the Danube Energy + project as well as that we would get also the chance to receive access to their innovative projects ; furthermore, it was agreed that TVZ and CISEX will additionally promote the project through their channels of communication.
PP5	Optimizacija	Croatia	10.03.2020	HUB 385	35	It was arranged with the organizers that all the members of the HUB 385 will be invited to apply to the Open Call of the Danube Energy + project as well as that we would get also the chance to receive access to their innovative projects ; furthermore, it was agreed that HUB 385 will additionally promote the project through their channels of communication.



PP6	EKLastr	Czech Republic	18.09.2019	Technology and knowledge transfer center of University Pardubice	15	The event was arranged with the UPCE that all the applicants of the Workshop will be invited to apply to the Open Call of the Danube Energy+ project a furthermore, it was agreed that UPCE, department of transfer innovation and technology will additionally promote the project through their communication channels.
PP6	EKLastr	Czech Republic	14.11.2019	The University of Pardubice, Studentská 95, 532 10 Pardubice 2	35	All students of the winter semester aimed to come up with an idea that has the potential of a business plan. Students were given information on how to work with the idea and how to think about it to make sense. Furthermore, the aim of the whole semester was to motivate young students to feel creative, innovative in the field of not only energy but especially a better environment.
PP7	STC	Romania	11.05.2020	online event via Zoom	27	Even though only 16 applicants out of 45 were selected, all had the opportunity to benefit from at least one of the educational resources developed within the project – having a chance to interact with energy industry experts and discover what new projects are developed, or get feedback on their ideas during the two break rooms.
PP8	STC	Romania	12.05.2020	online event via Zoom	18	This second workshop was created as a continuation of the discussion of the previous day. If during the first workshop innovations in the energy sector and future trends were discussed, this workshop was focused on what resources are available to start-up founders from this field. The workshop was structured as a presentation from the main speaker, with time for free discussions and Q&A.
PP8	SEE_ICT	Serbia	13.02.2020	Startit Centar Beograd	14	All young people who were present were very engaged in during the whole workshop and keen to apply to the program.



PP8	SEE_ICT	Serbia	4.03.2020		21	Workshop has been held with students from Entrepreneurship course on the College of Hotel Management. Aleksandar Arnaut, Entrepreneurship development program coordinator, from SEE ICT, spoke about Danube Energy+ Pilot methodology and timeline, and application process on F6S. Students were really interested in the curriculum of the program, and were motivated to apply.
PP9	CEI	Ukraine	12.12.2019	Kolomyia	5	Workshop has been held with students from National university Lviv Polytechnic in Kolomyia, Ivano-Frankivska oblast and business support organozations from Zakarpattia Oblast and Ivano-Frankivsk Oblast All young people who were present were very engaged in during the whole workshop and prepared to apply to the program.
PP9	CEI	Ukraine	16.01.2020	Regional Branch of the All-Ukrainian Association of self- Government Bodies "Association of cities of Ukraine"	13	On January 16, 2020, the European Initiatives Center and Zakarpattia Regional Branch of the Association of Cities of Ukraine organized and held a workshop on the «Danube Energy+ Boost potential of Young Innovators to pioneer change in energy efficiency inside Danube Macro-region» All representatives of the communities who were present were interested to participate in Danube Energy+



4.2.1 Main Outcomes and Lessons learnt

Motivational workshops were planned as a continuation of the visits and as more in-depth analysis; however, at least in some cases they have turned out into additional more in-depth visits, where the participating public was instructed on how to apply. PP7 Romania offered all potential applicants some resources that they could use: *"All had the opportunity to benefit from at least one of the educational resources developed within the project – having a chance to interact with energy industry experts and discover what new projects are developed, or get feedback on their ideas during the two break rooms"*.

The main outcome from these events was enough applicants to the scheme.

4.2.2 Deviations from plan

In some cases, however, it has turned out that the Application Form overestimated the YIs zeal in participation. Therefore, not always people present were the same as in the visits, described beforehand, as originally planned.

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4.3 Connecting events

The aim of the connecting events is to connect YIs participating in the Tool Pilot with experienced experts who will give them **feedbacks and insights important for successful development of venture** and **provide ecosystem actors with good practice and increased knowledge of YIs interest** and process. Originally, the selected formats were planned to be different from region to region based on preferences, opportunities and experience from the region and consultations and discussions with RA members and ASP during Regional Pre-Pilot 2-day Training Workshops.

Each partner that has finished the Training Scheme organised 5 Regional events connecting young innovators to key stakeholders in regional ecosystems. *Information on each of the connection events was to be regularly shared by partners RA members and to the wide ecosystem actors through communication activities* including e.g. regular 2-weeks Tool Pilot schedule.

This section represents a management summary of the findings as described in D.T24.1. Regional events Connecting YIs to key stakeholders in regional ecosystem report, which has been prepared for each PP separately. Below, we present an overall summary of the findings, whereas a full table, describing each event separately, can be found in the Annex.



Table 5: Connecting events content analysis per partner

PP No	PP Name	PP Country	No of events	Main insights for YI	Main insights for ecosystem actors
PP1	InnoEnergy	Germany	5	Pitching practice for YIs; financial opportunities at the local level	"No new insights as the ecosystem actors are high professionalised as regards to start-up support (that's their daily business)."
PP2	Cleantech Bulgaria	Bulgaria	5	Legal aspects of business are important. Team members can be crucial to "step in for you" at critical moments. In pitching, end with a call for action.	Founders with passion, commitment and attachment to the problem in hand, are more likely to deliver long term results. It was summarised that the diligence is a key quality to success and mentoring plays an important role in the development process.
PP3	Civitta Slovakia	Slovakia	5	Insights into the world of media and media communication; diverse possibilities of funding from the EU and national resources and private financing of start-ups or emerging initiatives; business opportunities existing in Slovakia that could be leveraged to further develop their ideas.	Familiarization with YIs, their ideas and the innovation scene that is currently shaping up in Slovakia. Beneficial insights into the needs, problems and challenges that are faced by innovators in Slovakia, and should be addressed in order to boost the ecosystem potential.
PP4	ABC Accelerator	Slovenia	5	Working with a large corporation – what do relevant large companies look for in a start-up and what they offer? Also, start-ups do not need to develop everything on their own – cooperation with other start-ups can be beneficial for both.	Insights in new ideas in the field of grid stability and photovoltaics for large company; Start-up who connected with a YI got " a foot in the door" with a potential client. A meeting with social economy association was arranged, as well as with an architect for a YI that had ideas in the field of energy efficiency in social housing.
PP5	Optimizacija, d.o.o	Croatia	5	Practical inputs into YI ideas and opportunities for pitching; comparison of the state of the art of Croatian market with neighbouring countries	The ecosystem actors heard some new way of thinking as in this very challenging time we are all forced to think outside the box. This program was held online during the Covid-19 lockdown which was very difficult/challenging for all of actors involved, but that way improved our creativity even more. This online system gives the opportunity to 'be' anywhere at any time and this is appropriate for making more



	Fransnational				connections which could help YI in their way to
	Energy+	Programme			Progress. Also, new potential actors with whom to establish links.
PP6	E Klastr	Czech Republic	5	Presentations skills are crucial; conferences as an excellent opportunity to network; everything can be learned, and a lack of experience should not be stopping people from starting their business	High school students are also interested in starting a business and they can be good at it. It is possible to organise a hybrid event of online/onsite participation where every participant feels they are getting the same amount of attention as everyone else.
PP7	Associatia Centrul Startup Transilvania	Romania	5	Breaking your business idea in phases is essential; how to use PRINCE-2 methodology for business case; what are expectations of the large companies; how to make a compelling case out of your pitch; how to build a MVP of your product in 24 hours.	The main lesson learned in one case was how to collaborate with university students and guide them through a rather complicated technical solution so that they can implement it on their own. How fast good solutions can be created in an environment that does not allow for perfectionism and delays in launching a product. The ecosystem actors present were positively surprised by the solutions coded in 24 hours and were able to see connections within the teams that could create new, innovative solutions with great potential on the market.
PP8	SEE ICT	Serbia	5	How to reach to potential customers and how to communicate with them; how to develop customer relationship and build a development roadmap	Ecosystem actors learned a lot about the YI and their plans, which was important in order to provide them the best possible feedback and support. Also, they realised the struggles of approaching the right customers, especially business partners and gave some feedback, as well as personal contacts in order to connect them with the right people.
PP8 PP9	CEI	Ukraine	5	Practical aspects for YI ideas and opportunities for pitching; discussion on policy initiatives to help support future participation of youth in the Danube region	Ecosystem actors learned a lot about the YI and their plans and general situation in Restoring biodiversity and ecosystem services in Ukraine



4.3.1 Main Outcomes and Lessons learnt

This activity has proved to be key in reaching the project general and specific objective. After having enjoyed the programme and mentoring, the YIs have been connected with more actors that provide relevant feedback to their idea and at the same time, at least for the majority of them, this represents the learning opportunity, too. This will prevent having too much top-down policies in the future and to diversify their portfolio of policy support.

The detailed description of how the connecting events must take place, provided in the Application Forms, has proved too prescriptive for implementation in the COVID-19 times. Of the events implemented in the period, over half have been taking place over online meeting tools. It would be negligent not to mention that face to face communication is better for establishment of new links in the ecosystem; therefore we can consider many of the plans for future cooperation between the ecosystem actors and YIs as **the great success of this project**. It can only be imagined what we could achieve if we had the option of meeting face to face.

4.3.2 Deviations from plan

Originally, it was planned that the *selection of format of regional connecting events will be done by each partner* separately (e.g. business breakfast). The Corona situation put paid to this, as most of the events took place online. In practice, *majority of PPs used Zoom* or other online tools for their meetings.

Each partner will have organised 5 Regional events connecting young innovators to key stakeholders in regional ecosystems by the end of Training Scheme implementation. Formally, they were supposed to be organized every 2 weeks, starting after the start of the Danube Energy+ Tool Pilot and finishing even after Tool Pilot is finished. Each event was to be organized for 2 YIs participating in the Tool Pilot and 4-5 regional guests from regional ecosystem who are interested in their idea. These guests could be either Regional Alliance members or representatives of other SMEs, BSAs, industry experts, policy actors and previously successful start-ups in the field.



Out of 45 planned connecting events, all taken place The timing for some was adapted to the late start of the training scheme and to the interest of YIs and availability of Ecosystem Actors.

Considering that these events were an excellent way to support the transfer of knowledge in both directions, from ecosystem actor to the YI and vice versa, a potential for improvement would have been to organise more events, one per YI at least. In this respect, the Application Form was strangely prescriptive and liberal at the same time. The circumstances of COVID-19 restrictions also potentially hindered the implementation.

A stream of cooperation



5 The view from Ecosystem on the DE+ activities

Based on the deliverable DT2.5.1.b Questionnaire for Stakeholders (in annex, also available on <u>https://forms.gle/YRmF3yUSniMzW7DH9</u>), the PPs have asked the stakeholders on their view of the project activities in the form of the questionnaire.

	Business support actor, ASP partner (BSAs)	Mentor	Other Business Supporting Actors	Project partner	Regional Public Authority	SME	HEI / PRO	Grand Total
PP2 Bulgaria	1				2	2	2	7
PP5 Croatia		1	4	1			2	8
PP6 Czech Republic	1			2			2	5
PP7 Romania	3			1		1	1	6
PP8 Serbia	2		3	1		1		7
PP9 Ukraine	2		3	1				6
Grand Total	9	1	10	6	2	4	7	39

Table (. Desnonaes	obtained by	country and	tune of actor
Table 6: Responses	obtained by	country unu	type of actor

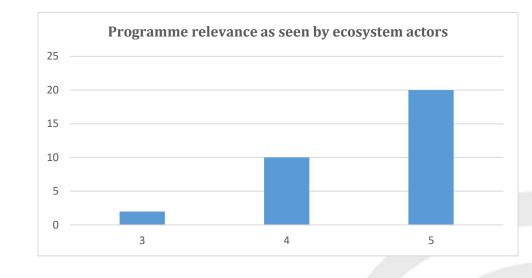
The consortium originally aimed for 10 answers per PP. However, many of the stakeholders felt that they were giving a lot of feedback to us – in regional alliance meetings, evaluation workshops (both national and international), and of course in day-to-day contacts. It would be possible to conclude that our stakeholders also suffer from "questionnaire / evaluation fatigue". Therefore, we have received 39 answers (with significant efforts). The number of responses obtained by country and type of actor is presented in the table above.

From the point of view of the ecosystem actors, the programme can generally be considered success. All the ecosystem actors agreed that "the EU projects bring new opportunities to the region": on a scale of 1-strongly disagree, 2 - disagree, 3 - neutral, 4- agree, 5 - strongly agree, the average response was **4,47**. Their positive attitudes towards DE+ are therefore not very surprising.

For the Danube Energy+ in particular, *they consider the programme relevant to the regional ecosystem* (average response is **4,34**; see also Graph below), that *the programme has offered added value to the participants* (**4,56**) and that they *can understand the challenges of young innovators better* (**4,31**).



5.1 Added value of DE+ programme



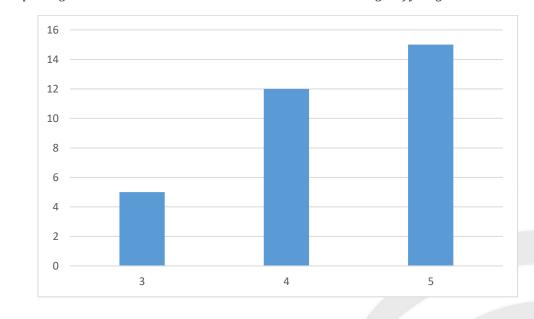
Graph 1: Programme relevance to the regional ecosystem as seen by ecosystem actors¹

The average assessment ranged from 3,67 in Ukraine to 5 in Serbia (from 7 different responses).

Surprisingly, when cross checked with the type of ecosystem actor responding, it seems that the project partners were the least convinced of the relevance of the programme. This is probably a reflection of extensive identification and motivation process which has seen many partners that had to persuade the participants to enrol in out training scheme instead of others also available. Regional public authorities and SMEs assessed the relevance of the programme with an average score of 5,0.

¹ Responses are coded: »1-strongly disagree, 2 - disagree, 3 - neutral, 4- agree, 5 - strongly agree«.





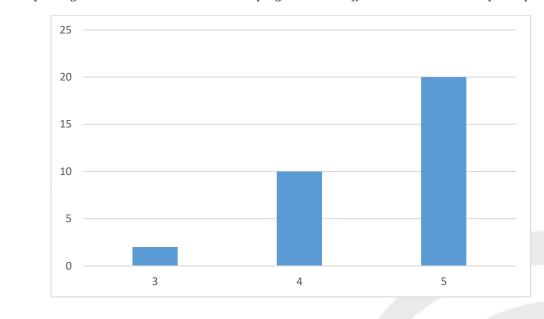
Graph 2: Agreement with the statement "I can understand the challenges of young innovators better".²

Understanding of the challenges of the YIs, as a necessary precondition for their better support in propelling them towards successful ventures, was also an important aspect of our activities. On average, the respondents assessed it with **4,31**.

Respondents in the Czech Republic assessed it lowest at **3**,**4**, and the ecosystem actors of Croatia the highest (**5**,**00**). Romania also scored a high **4**,**67**. SMEs and regional public authorities agreed with the statement totally (average **5**,**00**), and project partners' agreement was the lowest at **3**,**67**. This might be due to their better and more in depth understanding of the topic.

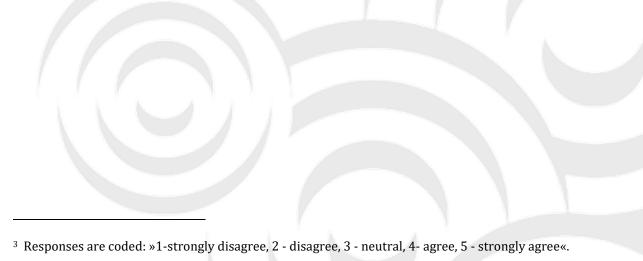
² Responses are coded: »1-strongly disagree, 2 - disagree, 3 - neutral, 4- agree, 5 - strongly agree.





Graph 3: Agreement with the statement "The programme has offered added value to the participants".³

Overall, the respondents quite strongly agreed with this statement (average **4,56**). Here, Croatia has scored the highest agreement at **5,0** and the Czech Republic the lowest at **3,80**, which is nonetheless relatively high.



A stream of cooperation



5.2 Ecosystem actors response to the Tool – in their own words

In the questionnaire, we have asked the ecosystem actors to tell us what they **liked best** about the programme. Here are some statements:

PP2 Bulgaria

• Access and the opportunity to meet young people with innovative ideas in order to change the system - social and technological.

The team of Cleantech Bulgaria performs it with professionalism and attention to young innovators. The partners are given the opportunity to establish contacts with young innovators and involve them in their events and activities.

- Great organization
- I like how the focus of the programme is to create an environment and opportunities for sharing solutions and policy learning.
- The accelerator program that provides real opportunities
- The opportunity to connect YI with different stakeholders and extend their business development

PP5 Croatia

- Communication in the way of monthly meetings in a friendly atmosphere
- Education and success stories for young entrepreneurs
- Fostering new connections and offering participants chance to acquire valuable skills.
- Many great experts and young innovators eager to change the world.
- The structure of the program
- Well structured materials

PP6 Czech Republic

- collaboration
- meeting new people, especially young innovators
- New opportunities, ideas
- Platform Regional Alliance was important body for project operations
- Tools and stakeholders communication system

PP7 Romania

- Innovative user-friendly organizing
- Its objectives
- its relevance for the Cluj napoca, as it helps the city and the community through its vision
- The innovative ideas of the teams.
- the possibility to affirm the participants' capacity for innovation

PP8 Serbia

- I was thrilled by the energy of people and ideas they have. I think that this is the field that has a huge potential for further development.
- The chance to meet participants from different fields and work together to solve identified issues.

A stream of cooperation



- The industry vertical covered is not tackled by other ecosystem actors
- The networking
- The opportunity to meet and work with the participants, especially to have smaller meetings with them where we could talk more about the details and the challenges they are facing.
- The possibility to meet the innovators and ask them about the problems they are facing
- The project emphasized the importance of energy efficiency area and all events were very useful for better understanding of this area.

PP9 Ukraine

- innovative tools
- Mentors activity and structure of lessons. The real and significant knowledge I received from, and, suppose, can use developing my own business
- The opportunity to provide essential business skills to young innovators
- The first time I have been participating in such programme, and I am really appreciate it
- First of all the concept and the scheme of work with young innovators
- Variety of hints and tips, provided by Danube Energy+ Tool

When asked about **the aspects that could be improved**, these were the very practical and constructive comments:

PP2 Bulgaria

- Improve your program's visibility and outreach to increase awareness of your program's offerings.
- more regional meetings with exchange of experience and opportunities for building joint international companies with common marketing programs
- The project is very well structured. I would not change or add anything else.

PP5 Croatia

- Better reach to target audience
- Give participants a bit more time for applying the new knowledge and preparing for the final pitch.
- Slightly better documentation or at least a better sorting of the documentation.

PP6 Czech Republic

- I find the rules of the program thoughtful and effective
- to find the way how to involve more young people into the programme

PP7 Romania

- better dissemination in the area more young people could benefit
- doubling individual mentoring and coaching hours
- it could be more applied and focused on the specifics of the region, business ecosystems involved, mentors to guid the entrepreneurs in real life setting

A stream of cooperation



PP8 Serbia

- Cooperation with relevant Faculties/institutes in the field
- From my point of view, there could be more informal networking opportunities.
- From the program part, I have no inputs, but I would enjoy it much more if we could meet in person and have a laid back networking events.
- More detailed info about programme development
- Perhaps the program will be more valuable if the participants from different countries have common events, as well as the opportunity to share knowledge and examples of good practice.

PP9 Ukraine

- It was the first time I was participating in the serious program, so it seems to me that I cannot make conclusions about what could be improved, but I can assume it would be better to organize sessions not at the weekend, but during the working day
- more face-to-face meetings and events
- Maybe, the project must be more involved in business. Lectures and workshops are the good tools, but I may assure, young innovators need more practice in the field of business
- In my opinion, there are some essential changes we must make, which related with business concept's evaluation process
- It would be better if young innovators have more flexible opportunity to apply for a project
- The scheme of training sessions: it is too hard to manage our time when you are employed



6 Conclusion – lessons learnt

Learning package for ecosystems actors was aimed at **enabling them to increase their knowledge on YI needs to be able to support them better**. According to the opinion of the ecosystem actors, this has been **achieved**. Their (self-assessed!) understanding of the YI needs is now better, the programme was an important addition to the regional ecosystem and added value was offered to the participants. Looking at comments made by what they liked best in the programme and what are the areas for improvement, the overall picture is very positive.

One of the most successful parts of the activities in the ecosystem actors were the connecting events, which could be considered cherries on the top of the YI cakes. After (or while) undergoing a training scheme and mentor support, YIs have also been given an opportunity to find another member of ecosystem in order to get feedback on their idea and further deepen their knowledge. While originally planned in various forms, many of them had to be implemented in online form. This was perhaps a hindrance, even though none of the participants mentioned it specifically.

Motivational visits and workshops had varying degrees of success. The prescribed KPI 10 visits and 2 workshops (as defined in the Application Form) felt relatively rigid, regardless of the size of the potential pool. Also, conversion rates were not as high as we had hoped which proves that this activity was not as efficient as it could have been.

It must be said that the ecosystem package presents a valuable tool for ecosystem learning, perhaps even more so than the YI tool as such. Should there be further implementation of the tool, this should be emphasises, as well and in the hub strategies to be developed in WPT.3 of the project.



7 Annexes

7.1 Overview of the motivational visits by PP

Partner	Partner	РР	Visit	Date	Location of site visit	Type of visit	People	Note
No.		Country	No				present	
PP1	InnoEnergy	Germany	1	20.08.2019	German Entrepreneurship GmbH	Other ecosystem actor	3	Videoconference
PP1	InnoEnergy	Germany	2	28.08.2019	Business Upper Austria	Other ecosystem actor	2	Reaching out to Austria
PP1	InnoEnergy	Germany	3	11.09.2019	UNTERNEHMERTUM Munich	Other ecosystem actor	3	
PP1	InnoEnergy	Germany	4	18.09.2019	Booth at fair "ZUKUNFTSTÜFTLER"	Fair Attendance	800	One of the topics discussed with young innovators was the necessity to open the call and trainings also for young innovators that are not located in the respective region, but in general in the Danube region.
PP1	InnoEnergy	Germany	5	26.09.2019	Danube Energy+ Booth at fair "ENERGY4YOU	Fair Attendance	200	Target Group reached: ca. 20 young innovators reached either during discussion round where InnoEnergy presented the project or by bilateral talks with young innovators at the booth.
PP1	InnoEnergy	Germany	6	27.10.2019	Danube Energy+ Booth at fair "InnoEnergy COMMUNITY DAYS"	Fair Attendance	300	Target group reached: ca. 25 young innovators
PP1	InnoEnergy	Germany	7	31.10.2019	Danube Energy+ at AXEL Demo Day	Other ecosystem actor	40	Target group reached: ca. 10 young innovators
PP1	InnoEnergy	Germany	8	9.12.2020	Danube Energy+ at FOKUS.ENERGIE ANNIVERSARY "GENERATOR"	Other ecosystem actor	70	Target group reached: 10 young innovators
PP1	InnoEnergy	Germany	9	13.02.2020	Danube Energy+ at E- WORLD 2020	Fair Attendance	90	Target groups reached: ca. 15 young innovators



PP1	InnoEnergy	Germany	10	19.02.2020	KARLSRUHE INTITUTE OF TECHNOLOGY	Learning institution			
PP1 Total	InnoEnergy	Germany					1508		
PP2	Clean Tech Bulgaria	Bulgaria	1	26.09.2019	Demo Day of the EIT Climate-KIC Accelerator program	Own event	13	The events were attended by a large audience, including potential applicants for the Danube Energy+ Tool like students, young innovators, young professionals and	
PP2	Clean Tech Bulgaria	Bulgaria	2	21.11.2019	EIT Climate-KIC professional mobility program for climate innovation 'Pioneers into Practice'. + Tool	Own event	12	start-ups, but also investors, members of the Regio Alliance, representatives of the Bulgarian Associat partner Sofi a Tech Park, representatives of pub institutions (e.g. Ministry of Economy), different universities, research institutes and business.	
PP2	Clean Tech Bulgaria	Bulgaria	2	10.12.2020	Cleantech Bulgaria's Annual Networking Event.	Own event	23	The number of participants from the target group up to 34 years is indicated	
PP2	Clean Tech Bulgaria	Bulgaria	3	10.12.2019	nOva art space	Own event	8	ca 8 participants reached	
PP2	Clean Tech Bulgaria	Bulgaria	4	14.12.2019	Department of Information Technology, New Bulgarian University	Learning institution	8	Some participants indicated that, although the Tool seems very interesting to them, in addition to their Master's program, they also have fulltime jobs and hence, no time capacity to participate in the Pilot of the Tool. This feedback was used to expand the target group of the half- day visits and target BSc students as well, who generally would have more free time than Masters' students	
PP2	Clean Tech Bulgaria	Bulgaria	5	16.01.2020	New Bulgarian University	Learning institution	15	department of Management and Business Administration with a group of 3rd year Bachelor's students of the class "Risk Management"; 3 students expressed strong interest; One of the students was worried that if going through the program and pitching in front of a large public, his idea would be stolen by someone.	



PP2	Clean Teo Bulgaria	h Bulgaria	6	14.02.2020	Technical University Sofia: Production strategies course	Learning institution	8	2 people brainstormed ideas with which they could apply, while 1 of the students talked about his idea and whether it would fit in the Danube Energy+ Tool framework: an idea for an educational phone application with different games and content to stimulate communities to collectively act in the fight against climate change and jointly participate in the energy transition. 3 expressed interest. "The second, open-door part of the university visit, unfortunately, was not attended by anyone, apart from the students from the first part." This was an indication that the strategy applied so-far of contacting
								professors and teachers and attending their classes was a better option than organizing separate stand-alone events
		_				-		in the university.
PP2	Clean Teo Bulgaria	h Bulgaria	7	18.02.2020	University of National and World Economy	Learning institution	10	Bachelor students of the specialization Eco-business of the faculty "Economy of natural resources". At first, the students did not exactly understand the concept of business model development, as they had mostly focused on business management rather than creation. In order to motivate the students further, a brainstorming session was held, provoking the students to come up with innovative sustainable solutions. For this, the class was split into small teams and they were given 5 minutes to discuss. Afterwards, one member of each team shared the idea.



PP2	Clean Bulgaria	Tech	Bulgaria	8	18.02.2020	University of National and World Economy, Innovation Management BSc – English	Learning institution	8	in front of a class of BSc students studying Innovation management in English. Furthermore, the students were quite interested in the Danube Energy+ project as a whole, as well as Interreg and other European instruments. The reason for this was that part of their studies of the class were related to innovation management on the EU-level, including different support mechanisms (financial instruments, pre-acceleration/acceleration programs etc.). Thus, part of the discussion was dedicated to going in-depth on the role of Danube Energy+ in transforming the region's ecosystem to become supportive of the development and growth of sustainable innovation.
									During the discussion session some students indicated that Danube Energy+ seemed like a very interesting opportunity. However, the students expressed their hesitation to apply for the program due to their lack of technical knowledge. They said that although they would be interested to participate in such a practical training , the students themselves did not know what innovative solutions they could define, as they did not have enough in-depth energy-specific technical knowledge. Ms. Alexieva pointed out that since the Danube Energy+ Tool training was very business-model oriented, the students could apply for the Tool and become part of a team.
PP2	Clean Bulgaria	Tech	Bulgaria	9	18.02.2020	New Bulgarian University, MSc "Business Management"	Learning institution	8	The class was full of students with very different backgrounds, including older students who own their own businesses, people who have a full-time job and students who are mainly focused on their studies. While some students indicated that although an interesting opportunity, they most likely would not have the time to complete such a program, 2-3 students indicated that they would think of different innovative energy ideas and apply.



PP2	Clean Tech Bulgaria	Bulgaria	10	19.02.2020	Sofia University, Economics Faculty	Learning institution	5	The students were particularly passionate about shifting to cleaner cars and heating sources, as these factors bring large problems with the air quality across Bulgaria. Thus, Dianka Alexieva asked the students to share what solutions they thought would work best for Bulgaria. From this, a discussion was initiated on the business potential of these solutions, as until that moment for most of the students the protection of the environment and the energy transition were somewhat disconnected from business.
PP2 Total	Clean Tech Bulgaria	Bulgaria					118	
PP3	Civitta	Slovakia	1	5.12.2019	SPU, Nitra, Slovakia	Learning institution	15	e meeting of the Slovak Innovation and Energy Agency with University students. The meeting was used to do a 10 minutes presentation of the final version of the Tool and see if, within the SPU students, there are people eligible and willing to apply. As a result, 2 leads were developed.
PP3	Civitta	Slovakia	2	11.12.2019	Crowdberry Investment	Ecosystem actor		presentation was done during the final of the Primer – energy preacceleration program. T
PP3	Civitta	Slovakia	3	24.02.2020	CS Lewis High School, Bratislava	Learning institution	12	Students of entrepreneurship course, at CS Lewis Gymnasium. Tomas Penxa presented Danube Energy+ tool and delivered the recruiting presentation to students. The students were interested in the program and the target audience was fit with target participants of Danube+. As the outcome 1 student filled in the application.
PP3	Civitta	Slovakia	4	26.02.2020	CS Lewis High School, Bratislava	Learning institution	14	The students were interested in the program and the target audience was fit with target participants of Danube+. As the outcome, 2 students contacted the project coordinator and 1 filled in the application.
PP3	Civitta	Slovakia	5	14.9.3020	Leaf Academy, Bratislava	Learning institution	30+	Kristína was given time to present the full Danube Energy+ project, to invite participants to join the motivation webinar on Sept. 22nd and to be judge of the student pitches. Several projects were identified as thematically suitable for the Pilot. One applied and participated in the Pilot – project NeuTeč.



PP3	Civitta	Slovakia	6	14.9.3020	Leaf Academy, Bratislava	Learning institution	30+	Kristína was given time to present the full Danube Energy+ project, to invite participants to join the motivation webinar on Sept. 22nd and to be judge of the student pitches. Several projects were identified as thematically suitable for the Pilot. One applied and participated in the Pilot – project NeuTeč.
PP3 Total	Civitta	Slovakia					41	
PP4	ABC Accelerator	Slovenia	1	12.11.2019	Center inovativnega podjetništva	Ecosystem actor	12	After the formal part of the round table we've been approached by several students who expressed a general interest in the project Danube Energy+.
PP4	ABC Accelerator	Slovenia	2	19.11.2019	Faculty of Electrical Engineering, Ljubljana. BEST Ljubljana Meeting	Learning institution	22	The questions were engaging – how can a young startup compete with the resources of big energy companies? – young students showed an interest in the project. The key feedbacks from the BEST visit: a) we need to be more persuasive in presententing the program as a relevant step for a change to happen, b) motivation of individual and motivation for a team work, c) in the evening hours we should make the presentation more lively, easy to follow and less informative.
PP4	ABC Accelerator	Slovenia	3	29.11.2019	event Mladi Upi 2 (Young Hopes 2) which was organised by Center for Technology Transfer and Innovation (CTT) of Jožef Stefan Institute (a leading slovenian research institute).	Ecosystem actor	16	Participants had presented a general question on start-up ecosystem.
PP4	ABC Accelerator	Slovenia	4	12.12.2019	Faculty of Electrical Engineering, Ljubljana	Learning institution	10	Prof. Dr. Matej Zajc (IEEE Slovenia) generously give a way one school hour of his lecture in order to make presentation of the project to the ICT Master Students (5th year) at the Faculty of Electrical Engineering. This was a typical encounter with students of engineering, they would prefer not to addressed, nor expose their wishes or desires. When. Later on, students did ask some general questions about the start-up environment about which



								they hold no good opinion. We are trying to change this kind of view by bringing forward the success stories. trying to engage the debate among participants, I have encountered somewhat shyness and ackwardness
PP4	ABC Accelerator	Slovenia	5	20.12.2019	Faculty of Organizational Sciences, University of Maribor, Kranj, Slovenia	Learning institution	14	The students did not have many question, although the professor could recognize the opportunity for young people and encouraged the audience to participate in such programs
PP4	ABC Accelerator	Slovenia	6	9.01.2020	Faculty of Organizational Sciences, University of Maribor, Kranj, Slovenia	Learning institution	7	Engaging the audience as individuals and to provoke their interest on the subject remains the challenge.
PP4	ABC Accelerator	Slovenia	7	9.11.2019	ABC Accelerator	Own event	4	Students of Economics could be also a valuable audience, since they can engage friends and colleagues with break through idea for participation in the program.
PP4	ABC Accelerator	Slovenia	8	18.03.2020	University of Ljubljana, Faculty of Social Sciences	Learning institution	10	Mojca presented the planned programme – Danube Energy + training scheme - that was at that time already postponed. She explained the EU-wide problem that the project is addressing, the methodology behind it and the opportunities is offers to students.
PP4	ABC Accelerator	Slovenia	9	2.09.2020	ABC Accelerator Open Day event	Own event	14	ABC Accelerator decided to host an open day event in which all interested potential innovators could present their ideas. At the event, Mojca presented the opportunities that DE+ Trainings Scheme offers: a free programe aimed at young innovators that are looking for like-minded entrepreneurs, which will take them from idea stage to the next level. Mentoring sessions and connecting events were emphasised, as well as the positive social contribution such a project could bring.
PP4	ABC Accelerator	Slovenia	10	2.09.2020	National Institute of Chemistry, Ljubljana	Learning institution	4	The last visit hit the bullseye. We have presented the programme and the opportunities to the Head of Technology Transfer Office of National Institute of Chemistry, one of the best and most forward-thinking research institutes in the country. With her, a head of laboratory Dr Uroš Novak, who is already implementing a



								ITA SLO Interreg, has additionally offered to spread the information in his community of colleagues. Finally, a researcher Pia Groleger has enquired about the possibilities of joining even with an idea that had no clear business potential behind it. We have managed to come to an agreement that this not needed at this point of the programme and she has joined the programme. Additionally, the news was distributed among the NIC community, which has increased our visibility and lead to at least one additional application from an eligible YI.
PP4 Total	ABC Accelerator	Slovenia					113	
PP5	Optimizacija	Croatia	1	16.10.2019	ZICER- Zagreb Innovation Centre (Associated Partner), Zagreb	Ecosystem actor		During the visit all participants discussed about innovative models for developing and financing projects in the energy sector, therefore Optimizacija presented Energy + Tool as one of the innovative models and invited all participants to disseminate the invitation to young innovators in their community with the goal to participate in Energy + program for which will be the Open Call in February 2020. Shortly, the goal of the project E – FIX (Energy Financing Mix) is to increase private investments in sustainable energy projects as well as to provide project stakeholders with knowledge, trainings and tools.
PP5	Optimizacija	Croatia	2	24.10.2019	Enter Koprivnica, Koprivnica	Ecosystem actor	30	The goal was to introduce the Danube Eenergy+ to the future incubator users and to include them into the whole programme. Shortly, Incubator project is designed to create an incentive business environment and ensure growth and development of the local economy regarding innovative aspect of the creative sector for young innovators to be able to eventually develop their own business.



PP5	Optimizacija	Croatia	3	27.11.2019	Congress Centre of the Zagreb Fair, Zagreb	Fair Attendance		In direct contact with presented start-ups, specifically 17 start-ups who pitched their innovative ideas at the conference, Ivana selected couple of start-ups which are in the idea stage and are having solutions in the energy sector; therefore we attached the list of start-ups who pitched their ideas – and three that we targeted are: ArboSMAR Technologies; Hypergola; Mundus Education System.
PP5	Optimizacija	Croatia	4	29.11.2019	Development agency of the Šibenik - Knin County, Šibenik	Ecosystem actor	35	The conference in question was organized to discuss about the innovations in the blue growth sector as one of the activities under the Shipmentt project so this was, as mentioned, seen as a great chance also for Danube project as a pre-seed innovative project to be introduced for all the parties interested in the development of the innovative aspect of our community regarding the vast energy efficieny possibilities out there.
PP5	Optimizacija	Croatia	5	12.12.2019	Radisson Blu Hotel, Split	Competition		This conference was a great place to participate because it was the biggest start-up competition in Split where the best start-ups were selected to pitch their idea to prospective investers, partners and mentors. That is why DanubeEnergy + was recognised as a quality extension complementary to the process inwhich the young innovators were included in Split.
PP5	Optimizacija	Croatia	6	13.02.2020	ZICER- Zagreb Innovation Centre (Associated Partner), Zagreb	Ecosystem actor		Optimization has presented Danube Energy + project and the Tool that can be a great chance for these young people with an idea in the sector of energy efficiency and want to proceed with it; the young people present were the ones 15 –29 because one of the aim of Zg Aktiv is to make this group of people from the Zagreb area apployable.
PP5	Optimizacija	Croatia	7	5.03.2020	Zagreb Student Center - "Blue Office" Entrepreneur centre for education, conulting and promoting business centre.	Ecosystem actor		It was a chance to connect to the competitors in a form of B2B gathering. The visit was very productive because many of the young innovators who showed up for the pitch part of their ideas at the TVZs MC2 competition got interested in the Energy + presented from Optimizacija.



PP5	Optimizacija	Croatia	8	12.03.2020	Plavi ured - "Blue Office" Entrepreneuer centre for education, consulting and promoting business culture	Ecosystem actor		Perfect opportunity to motivate some more applicants the participants of the Startup academy are the ideal target group which was done.
PP5 Total	Optimizacija	Croatia					65	
PP6	EKLastr	Czech republic	1	5.11.2019	University of Pardubice	Learning institution	5	During the visit, we talked about the potential of students, young innovators. Who is active is working on ideas in the energy sector.Furthermore, the Danube Energy Tool, its advantages and benefits were introduced.
PP6	EKLastr	Czech republic	2	8.11.2019	High School Fair, Pardubice Enteria arena	Learning institution	200	At the occasion of High School Fair festival we informed the students about the Danube Energy + project and the possibility of participation of students and teachers in the Danube Energy Tool and whole Transregional project about. We discussed theTool and other possibilities of cooperation within Danube project with the school representatives.
PP6	EKLastr	Czech republic	3	14.11.2019	Electrical Vocational School and Secondary Industrial School of Electrical Engineering, Pardubice	Learning institution	104	Director of the school, Mr. Zdeněk Cach were present parameters of the coming call for young innovators to students of electronics. Also, they were informed about mentoring possibilities. Students got addressed during the lessons for pupils of the 4th graduation year by leaflets.
PP6	EKLastr	Czech republic	4	8.01.2020	Delta – SŠ informatiky a ekonomie, Pardubice	Learning institution	3	The school principal Mrs. Formánková disseminates information to the students about the upcoming call and provides information about the resonance among the students.The principal promised to present the information about the project on the school poster walls.
PP6	EKLastr	Czech republic	5	13.01.2020	Gymnázium Dašická, Pardubice	Learning institution	4	Headteacher Luděk Burian spread among the students information about the upcoming challenge and will give information on resonance among students. The students will be also informed by teachers.



PP6 Total	EKLastr	Czech republic					339	
PP6	EKLastr	Czech republic	10	24.01.2020	Gymnázium Mozartova, Pardubice	Learning institution	5	Deputy head Radomíra Klempířová spread among the students information about the upcoming challenge and will give information about attractivity of the project among students. Also the school brochure will be used for the purpose.
PP6	EKLastr	Czech republic	9	24.01.2020	SPŠ stavební Pardubice	Fair Attendance	5	Headteacher Renata Petružálková spread among the students information about the upcoming challenge and will give information about attractivity of the project among students. She also asked teachers to mention the challenge during the classes.
PP6	EKLastr	Czech republic	8	24.01.2020	EDUCA Pardubice - – Střední odborná škola, s. r. o.	Learning institution	5	Representative of the school, Ivana Ondráčková spread among the students information about the upcoming challenge and will give information about attractivity of the project among students. Information will provided by school broadcasting as well as leaflets and during the classes by teachers.
PP6	EKLastr	Czech republic	7	22.01.2020	SPŠ chemická, Poděbradská	Learning institution	4	Headteacher Jan Ptáček spread among the students information about the upcoming challenge and will give information on resonance among students. There will be information placed on poster walls and by leaflets.
PP6	EKLastr	Czech republic	6	13.01.2020	Střední průmyslová škola potravinářství a služeb Pardubice	Learning institution	4	Headteacher Zdeněk Zitko spread among the studentsinformationaboutupcoming challenge and will give information onresonanceamongstudents.Theywill be informed trough a special seminar.



PP7	STC	Romania	1	11.12.2019	ClujHub, Cluj-Napoca	Fair Attendance	12	The occasion of the presentation was the monthly meetingof the ClujHub community members, organized by theteamofthecoworkingspace.
								The meeting was used to do a 10 minutes presentation of the final version of the Tool and see if within the ClujHub community there are people eligible and willing to apply. Another reason was that of mentors: during the presentation an "open call" was issued, announcing to the community that we are on the look for at least 3 trainers/mentors for the Tool.
								As a result, 2 mentors were mentioned within the community: Laviniu Chis (leader of one of the consultancy agencies within the ClujHub, in charge of financing grants and mentorship for startups) and Razvan Chereches (he is a university professor and a public speaking coach for the TEDxCluj event, and was recommended as a pithcing coach)
PP7	STC	Romania	2	13.12.2019	ClujIT Cluster	Fair Attendance	10	The presentation was done durign Cluj IT's event on "Building innovation: Financing & amp; Acceleration." Paul Zoicas presented the acceleration opportunity of the Danube Energy+ Tool, as well as the Regional Mapping done in a previous reporting period of the project. He presented the Tool to other leaders of the startup community and of the Tehnical University in Cluj-Napoca. The goal was to familiarize the ecosystem about the project and start a line of communication with them so that they can share information about the Tool in the communities they lead.
PP7	STC	Romania	3	5.03.2020	ClujHub, Cluj-Napoca	Fair Attendance	45	During the Sillicon Drinkabout event, the team members of the project took turns to present the Tool and the call for applicants. In turn, we discussed who can participate in the Tool, the topics that will be covered and how to register for the program. After the official presentation, we switched to informal conversations with the participants, over a game of Startup Bingo. In this way, we



								managed to talk idividually to about 60% of the people present, and inform them about the Tool's benefits and where to apply.
PP7	STC	Romania	4	9.03.2020	BT Arena, Cluj-Napoca	Fair Attendance	1000	Marian Rusu and Karina Lung were present during the 2 days of the JobShop fair organized by BEST Cluj-Napoca. We participated together with the members of ClujHub, the coworking space where we have our offices and where the Tool was supposed to take place.
PP7	STC	Romania	5	15.04.2020	Online Webinar via Zoom	Own event	29	The purpose of this Visit was to popularize the extention of the Open Call and its move in the online sphere. The participants present at the webinar as part of the entrepreneurial, makers and freelancers community in Cluj- Napoca. We considered them a good choice of target group as they are usually people with community connections and can transmit the message our of Tool.
PP7	STC	Romania	6	22.04.2020	Online Webinar via Zoom	Own event	90	This visit continued the promotion of our extended Open Call for the virtual Danube Energy+ Tool. The participants in the Webinar were members of the local entrepreneurial community who were looking for advice on how to continue their entrepreneurial activities in a time of crisis.
PP7	STC	Romania	7	23.04.2020	Online Webinar via Zoom	Own event	18	As this was an event organized by our own team, it was dedicated fully to the presentation of the entire Danube Energy+ program: the coming Tool and the future development of a Hub focused on energy. We took the time to present to the participants the structure of the Tool: learning blocks and study materials. And we presented the eligibility criteria for those who want to apply. We then moved on to a Q&A session in which we answered questions regarding the application process.



PP7	STC	Romania	8	30.04.2020	Online Webinar via Zoom	Own event	12	We wanted to make us of a more informal gathering for the start-up community in Cluj-Napoca. The Silicon Drinkabout events are focused on socialization instead of formal presentations so Marian had the opportunity of interacting one-on-one with the people present and give the most important details about the Danube Energy+ Tool and the work of the entire project.
PP7	STC	Romania	9	04.05.2020	Online Webinar via Zoom	Own event	10	During the event, Marian Rusu explained what the Danube Energy+ Tool consists of: its educational content, mentors and necessary mandatory input from participants. In addition, he also explained the application process and the eligibility criteria applicants needed to comply with.
PP7	STC	Romania	10	07.05.2020	Online Webinar via Zoom	Fair Attendance	28	As it was not our own event, we had a dedicated slot to shortly present the Danube Energy+ Tool. Marian Rusu used the time to go through the details of the program (curricula, training, input requested from participants) and the eligibility criteria for applying. He then used the group chat to forward useful links (sub- website of the program) and answer any questions that participants had.
PP7 Total	STC	Romania					1254	
PP8	SEE_ICT	Serbia	1	30.11.2019	Infostud Hub, Subotica	Ecosystem actor	15	Presentation was organized during an entrepreneurship programme for youth. People were generally interested in the programme, but had difficulties regarding that is going to be held in Belgrade, not many of them were willing to travel.
PP8	SEE_ICT	Serbia	2	11.12.2019	Faculty of Mathematics, Belgrade	Learning institution	8	Programme was presented to the students which take the technological entrepreneurship course at the Faculty. The students were interested in these topics and would gladly take part in something like Danube Energy+ Pilot.
PP8	SEE_ICT	Serbia	3	13.12.2019	Climate Smart Community, Belgrade	Fair Attendance	46	Programme was presented at the Climate Smart Community event in Belgrade among the members of group of climate innovators and activists. Their feedback was that it is good that there are programmes for people at the beginning of their journey, since other programmes are for more mature ideas.



PP8	SEE_ICT	Serbia	4	16.12.2019	Startup Center Implus,Gornji Milanovac	Fair Attendance	15	Programme was presented atthe Startup Center in Gornji Milanovac. Attendees liked the practical approach that was envisioned and were interested in applying.
PP8	SEE_ICT	Serbia	5	18.12.2019	Faculty of Electrical Engineering, Belgrade	Learning institution	7	Programme was presented to the members of award winning H-Bridges team of the Faculty of Electrical Engineering and other interested students. Students said that they don't have many opportunities to study their field from the business point of view and were interested to apply for the programme.
PP8	SEE_ICT	Serbia	6	21.12.2019	Startit Center, Novi Sad	Ecosystem actor	5	Programme was presented to Students of the Faculty of Technical Science in Novi Sad. Students were eager to join a programme like this, but said that traveling to Belgrade might prove to be too much for them.
PP8	SEE_ICT	Serbia	7	26.12.2019	Startup Center, Stara Pazova	Ecosystem actor	20	Programme was presented at the Startup Center in Stara Pazova. The thematic fields this startup center covers are renewables and energy efficiency so there was good interest from the people that were present, although not all of the would be eligible to join the programme.
PP8	SEE_ICT	Serbia	8	21.01.2020	The School of Electrical and Computer Engineering of Applied Studies, Belgrade	Learning institution	53	Programme was presented to the students whowere very interested in an oportunity to learn about entrepreneurship in the field of energy efficiency. They said that they will have a great use from the motivation workshop, where they could learn a bit more about the process of applying.
PP8	SEE_ICT	Serbia	9	4.03.2020	College of hotel management	Learning institution	25	Program was presented to the students of the College of hotel management on their entrepreneurship course, and they were really interested about the program. They had a lot of questions regarding the program timeline and application process.
PP8	SEE_ICT	Serbia	10	5.03.2020	Law, Media and Business Conference	Fair Attendance	20	On the visit here was great number of young ambitious people who are interested in entrepreneurship and they were interested in these topics and would gladly take part in program like Danube Energy+.
PP8 Total	SEE_ICT	Serbia					214	



PP9	European Initiatives Center	Ukraine	1	10.12.2019	Tyachiv community	Other ecosystem actor	14	
PP9	European Initiatives Center	Ukraine	2	10.12.2019	Uzhgorod University Engineering Faculty	Learning institution	8	
PP9	European Initiatives Center	Ukraine	3	11.12.2019	Onokivtse community, Nevitske vill	Fair Attendance	10	
PP9	European Initiatives Center	Ukraine	4	13.12.2019	Kolomyia	Fair Attendance	13	
PP9	European Initiatives Center	Ukraine	5	18.12.2019	Uzhhorod University Aura	Learning institution	7	
PP9	European Initiatives Center	Ukraine	6	18.12.2019	Uzhhorod University, Engineering Faculty	Learning institution	9	
PP9	European Initiatives Center	Ukraine	7	9.01.2020	European Initiatives centre	Own event	5	
PP9	European Initiatives Center	Ukraine	8	10.01.2020	European Initiatives centre	Own event	5	
PP9	European Initiatives Center	Ukraine	9	24.01.2020	European Initiatives centre	Own event	6	
PP9	European Initiatives Center	Ukraine	10	28.02.2020	European Initiatives centre	Ecosystem actor	11	10 site visits had been organized with the purpose to indentify and motivate young innovators to participate in the Danube-Energy + programme. Appr. 100 persons participated in the site visits, Danube Energy + programme presented and the tools als presented to young innovators. Site visits had been held in different Faculties of Uzhhorod National University, in communities which is interested in cooperation, Besides, the site vists had been organised in Regional Enterprise support Center



						based on the Regional State Admisniutration, member of the Regional Alliance Danube Energy +
PP9 Total	European Initiatives Center	Ukraine			88	

Project co-funded by European Union funds (ERDF, IPA, ENI) www.interreg-danube.eu/danube-energy



7.2 Overview of the connecting events by PP

Partner		PP	Event		Location of site				Ecosystem lessons
No.	Partner	Country	No	Date	visit	YI	Ecosystem actor	YI lessons learnt	learnt
				23.04.2020, 14:00 -	Energy + Demo Day online using	Diwaker Jha; Julia Gersdorf; Jonas Schumacher; Kai Fröhlich; Sven Kruse; Kiryl Deschuk; Lucas Baader; Moataz Khalil; Paulo Cruz; Stefan	Karlsruhe); Anette Hurst (Steinbeis 2i; internationalisation, funded projects); Christian Heiselbetz (Energy, innovation support);	opportunity to pitch their innovative ideas and to get feedback by regional	
PP1	InnoEnergy	Germany	1	16:00	Microsoft Teams	Ostermann	Hans Hubschneider (investor) InnoWerft Walldorf (IT-	ecosystem actors.	
PP1	InnoEnergy	Germany	2	27.06.2020, 15:00	e4 TESTIVAL Start-up Award TRANSFORMING MOBILITY 2020, online meeting of 1,5 hours		Startup Founders' Center, joint initiative of Research Center for Information Technologies, SAP and City of Walldorf); Ministry for Traffic Baden-	pitching in front of an "external audience" and	_



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PP1 InnoEnergy Germany 5 23.05.2020, 09:00-	/
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					including the SME	
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					get access to	
					funding through	
					these sources.	
					InnoFarm	
					indicated that	
					they felt more	
					prepared for the	
					pitching sessions	
					during the 3rd	
					Regional	
					Networking	
					Thursday on the	
					following day and	
					that this	
					guidance,	
					feedback and	
					shared	
					connections were	
				1 1 1	very useful to	
					them.	
					unem.	
L		0				



								Following the discussion with the stakeholders, related questions	Innovators with
								led Stefan to the important conclusions connected to the	would be an extremely useful
								legal aspects, in which he should	their ideas. Mr.
							Variable Transaction	knowledge and refine the idea.	to the appropriate legal advisors
							prototyping; Mariyana	ecosystem actors the technical	Ms. Hristina
							Hamanova - cleantech, start- up acceleration; Krasir Kolev – sustainable energy	in the field of	Bakardzhieva provided the latest information about
							entrepreneurship and business development; Hristina Bakardzhieva - STP –	but their advice is	the upcoming activities organised by Sofia Tech park,
				25 6 2020			innovation, incubation, business support;Lyubomir	expanding his knowledge in the	like an acceleration programs and other
PP2	Cleantech Bulgaria	Bulgaria	2	25.6.2020 14:55- 15:30	Sofia, Bulgaria, Cherni vrah 32G	Stefan Hristozov	Peynovski - business development, finance, management		connection events appropriate for the YI.



								The most valuable point	
								learned by the YI is that it is	
								important to have	
								a team. A team in	
								which there are	
								assigned roles	
								and tasks, the diverse skills of	
								teams are needed	
								for reaching	
								success	
								His ambitions and	
								dedication are	Encouraging the
								great, but the benefit of more	Young innovators to
								good specialists	practice pitching more often could
								will help his idea	gain insights into
								to be accepted	potential holes in
								better on the	their value
								market and bring	proposition and find
							Yanichka Trueva,education	investors confidence.	ways to improve
							and start-up acceleration,	Ms. Hristina	their selling points
							prototyping; Mariyana Hamanova - cleantech, start-	Bakardzhieva	for customer and partners. Pitching
							up acceleration; Krasir Kolev –	provided the	helps to train their
							sustainable energy	latest information	storytelling skills
							entrepreneurship and	about the	and to focus their
							business development;	upcoming activities	communication on
							Hristina Bakardzhieva - STP -	organised by	important things as:
							innovation, incubation, business support;Lyubomir	Sofia Tech park,	"Why we started the company and why it
			0	25.6.2020			Peynovski - business	like an	matters" and "The
	Cleantech			15:30-	Sofia, Bulgaria,		development, finance,	acceleration	value we give to the
PP2	Bulgaria	Bulgaria	3	16:05	Cherni vrah 32G	Sunpower invest	management	programs and other connection	client"



								events appropriate for the YI.	
								Having another	
								colleague with you, who can step in and cover a	
								question that you are not able to provide an answer it is really	
							Yanichka Trueva,education and start-up acceleration, prototyping; Mariyana	important, it also provides another set of eyes and ears to interpret	
							Hamanova - cleantech, start- up acceleration; Krasir Kolev – sustainable energy	feedback, and help to avoid the situation when someone	
							entrepreneurship and business development; Hristina Bakardzhieva - STP – innovation, incubation,	misunderstands or misinterprets what is said. The	Theecosystemactorsnotedthathavingmoreopportunitiesto
	Cleantech			25.6.2020 16:05 -		Asen Nakov; Strahil		opportunity to present again their green business idea	practicetheirpresentationskillswillimprovetheir
PP2	Bulgaria	Bulgaria	4	16:40	Cherni vrah 32G	Stoyanov (Innofarm)	management	proves that	development.



	1				
				practicing is one	
				of the key steps	
				during the	
				sustainable	
				development and	
				gaining	
				confidence.	
				Ms. Hristina	
				Bakardzhieva	
				provided the	
				latest information	
				about the	
				upcoming	
				activities	
				organised by	
				Sofia Tech park,	
				like an	
				acceleration	
				programs and	
				other connection	
				events	
				appropriate for	
				the YI.	

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										For the ecosystem
										actors this
										experience
										confirmed the
										conclusion that
										founders with
										passion,
										commitment and
										attachment to the
										problem in hand,
										are more likely to
										0
									and strong call to	
									action allows the	
									audience	the diligence is a key
										quality to success
									•	and mentoring plays
										a very important
									focusing on the	
								Yanichka Trueva, education	two main	-
								-	purposes of a call	
								prototyping; Mariyana Hamanova - cleantech, start-	to action: to tell the audience	Ms. Hristina Bakardzhieva
								up acceleration; Krasir Kolev –		provided the latest
								sustainable energy		information about
								05	the motivation to	
								business development;	do so. YI learned	
								·····	that pitching	•
								innovation, incubation,		like an acceleration
								business support; Lyubomir		
			1	25.6.2020				Peynovski - business	-	
	Cleantech			16:40 -	Sofia, Bulgaria,	Zachary	Vaklinov –	development, finance,	helps being clear	appropriate for the
PP2	Bulgaria	Bulgaria	5	17:15	Cherni vrah 32G	Commuty		management	and compelling.	YI.
	5	5								



РРЗ	Civitta Slovakia	Slovakia	1	19.10.2020	Zoom	8 teams present	Adam Sipos, Trend magazine	media presence. Advice on approaching media, right	Adam got acquainted with YIs and gained insights into the start-up ecosystem in Slovakia that is shaping up.
РРЗ	Civitta Slovakia	Slovakia	2	20.10.2020	Zoom	6 teams present	Magda Feltanova, Richard Fekete, Slovenska Sporitelna (bank)	their projects, including	Insight into the current innovation stream in Slovakia, the needs and problems faced by YIs in Slovakia.



РРЗ	Civitta SLovakia	Slovakia	3	22.10.2020	Zoom	7 teams present	Kvetoslava Papanova, CVTI		Familiarization with the current state of the younf innovation scene in Slovakia.
РРЗ	Civitta Slovakia	Slovakia	4	27.10.2020	Zoom	6 teams present	Martina Piroskova, Slovak Business Agency	development of	



PP3 Civitta Slovakia								Information about venture capital and the possibilities in Slovakia.	
		Slovakia	5	30.10.2020	Zoom		Lucia Florkova, Crowdberry Investment	Activities and responsibilities of Crowdberry as well as	Lucia enjoyed a fruitful conversation with the attendees about the current start-up ecosystem in Slovakia.
ABC Accelerator, PP4 d.o.o.	celerator,	Slovenia	1	25.09.2020	Zoom 1h	Žiga Štirn	Gorazd Ažman, ELES	to learn directly from Eles how they work with startups and what they expect from them. Goraz Ažman said several times, that for them the TRL is important, but that for the right idea, they are willing to start working with the startup quite early on, and are also willing to be a partner for piloting.	The most important lesson for Eles was definitely an early contact with a researcher, potentially working on a solution that their company could implement sometime in the future. Even if the idea itself was outside of the scope of their core business, Eles will have to adapt to the changes in the energy market. In their own words, startups may as well become additional



								The most	sources of ideas and new solutions that they present to their (existing) clients.
PP4	ABC Accelerator, d.o.o.	Slovenia	2	1.10.2020	Zoom 30min	Jovancho Grozdanovski	Gorazd Ažman, ELES	important lesson for the involved YI was definitely to learn directly from Eles how they work with startups and what they expect from them. Goraz Ažman said several times, that for them the TRL is important, but that for the right idea, they are willing to start working with the startup quite early on, and are also willing to be	The ELES has learnt



								Anja has learnt that she does not	
								to develop all	
								parts of her	
								planned product	
								on her own, but	
								can instead join	
								forces with	Tilen has gained
								existing start-up.	know-who
								She has deemed,	knowledge: Anja,
								however, that it	
								was too soon to	"foot in the door" in
								enter any formal	
									largest companies
								cooperation. She	
								has also gained	
								additional insight	
	4.0.0							into cultural	
	ABC							values present in	interested in the
PP4	Accelerator, d.o.o.	Slovenia	3	18.09.2020	online	Anja Lukić	Tilen Blažica, Tomappo	Slovene	idea, which could be developed together.
PP4	u.o.o.	Slovenia	3	18.09.2020	omme	Alija Lukic	Then Blazica, Tomappo	ecosystem.	developed together.
								Idea was to be	Idea was to be
								presented and	presented and
								elaborated where	elaborated where
	ABC							there would be	there would be
	Accelerator,			October				potential for joint	-
PP4	d.o.o.	Slovenia	4	2020	online	Pia Groleger	Architect Mateja	cooperation.	cooperation.
	u.o.o.	biovenia	1	2020	omme	i la di oleger	in chiteet Mateja		
								Idea was to be	Idea was to be
								presented and	presented and
			1					elaborated where	elaborated where
	ABC							there would be	there would be
	Accelerator,			October			Social Economy Association of	potential for joint	potential for joint
PP4	d.o.o.	Slovenia	5	2020	online	Miha FLisek	Slovenia, Ljubljana chapter	cooperation.	cooperation.

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DDF	Optimizacija,	Cupatia	1	19.6.2020 14:00 -	Online	Petar Starčević; Lordan	Croatian Office for Innovation and Creativity (HUKI); Mislav Javor, CEO of clentech company AMPNet; Željana Barišić, Zagreb Innovation	received quality feedback from Mislav Javor - a founder of a successful energy startup; Lordan Jurišić received a direct invitation to present himself at LEAP - in front	opportunity to 'be' anywhere at any time and this is appropriate for making more connections which could help YI in their
PP5	d.o.o	Croatia	1	16:00	Online	Jurišić	Center (ZICER)	of investors	way to progress.
РР5	Optimizacija, d.o.o	Croatia	2	28.9.2020. , 9:00-18:00	online @ Open Data Hackathon	Petar Starčević	Ante Janko Bobetko, ZICER; Iva Milasinčić, HAMAG BICRO; Miljenko Sedlar, REGEA, Energy Efficiency Agency	Ecosystem actors provided practical support to YI and in order to improve his idea, develop solutions and gain access to	entrepreneurs because we have noticed a high



								potential	involved in the
								investors.	world of
									entrepreneurship.'
					The				
					matchmaking				
					event between			It is interesting to	
							Constitution and and a set	-	
					Croatian and			hear that projects	
					Spanish			have been going	They were satisfied
					companies		Operator (HROTE); Ministry of		when they saw new
					working on		-	that they only	(potential) actors in
	Optimizacija,			09:30 -	renewable			now have to come	the field with fresh
PP5	d.o.o	Croatia	3	15:00	energy projects	Goran Tošić	Energy Agency	to life.	projects.
								LEAP Summit is a	
								multidisciplinary	
								conference where	
								change makers	
								LEAP into action.	
								The conference	
								brings people	
								from all over the	
								world at one place	
								to learn and	
								network together	
								in order to solve	
							HAMAG BICRO, EEN,	most pressing	Without the
							INNOVATION FACTORY,	challenges of our	collaboration there
							CROATIAN CHAMBER OF	time and it was a	
				01.10.2020.,			ECONOMY, Ministry of	great chance for	startup and/or for
	Optimizacija,			09:00 -			Regional Development and EU	Lordan to present	the ecosystem
PP5	d.o.o	Croatia	4	16:00		Lordan Jurišić	funds	his idea there.	actors.
-	-					,			



			1						P • • • •
									Ecosystem actors
									agreed that in
									Croatia there is a
									lack of human
									capital for
									Innovation and that
								m1 ,	there is a need for
							Kristijan Bošnjak (HGK),	The most	strengthening the
							Ernest Vlačić (RA Member,	important point	capacity of SMEs for
							President of Thematic	at this meeting	research,
							Innovation Council Energy and	was possibility to	development and
							Sustainable Environment,	compare Croatian	innovation by
							1 3.	status in the	encouraging the
							Plačko (Technology	industry with	cooperation with
							Innovation Centar Čakovec),	other	scientific research
				15 10 2020			Ivan Margit (KONČAR), Mislav	neighbouring	organization. There
	o			15.10.2020.,			Jurišić (GIS DATA), Vlatka	countries in order	is also a lack of data
DDF	Optimizacija,		-	10:00 -		T 1 T ·Y·/		to 'place' his idea	about the
PP5	d.o.o	Croatia	5	12:30		Lordan Jurišić	Zagreb)	in the area.	innovation.
									Unconventional
								A MARKAN AND A MARKA	presentation also
									capture the
									audience and Mr.
									Veverka's
									presentation
									containing a
									fictional storytelling
					PowerHUB,			0	was a standout
					Náměstí			Improvements on	among the
			1		Kinských 741/6,		Jan Rakušan, start-up mentor;	his presentation	participants of our
		Czech			150 00 Prague 5,		Tomáš Beier, PowerHUB sales	and his overall	pilot
PP6		Republic	1	N/A	Czech Republic	Miroslav Veverka	department	project strategy	(Parádní nápad)
				27.8.2020,				Events such as the	We should strive to
		Czech		15:00 -	PPINK			one organised by	get more young
PP6		Republic	2	16:00	Pardubice	Lucie Částková	Petra Srdínková PPINK –	PowerHUB and	innovators to be
							Pardubice Entrepreneur	PPINK are	eager to share their

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						Incubator; Ondřej Dobeš - UPCE	valuable for Networking	knowledge among their friends and contemporaries.
PP6	Czech Republic	3	22.9.2020, 14:30 – 15:30	PPINK Pardubice	Viktoria Švarcrová	Petra Srdínková - PPINK – Pardubice Entrepreneur Incubator; Robin Langer – Pardubice Region	should not be	students are also interested in starting a business
РР6	Czech Republic	4	24. 9. 2020, 9:30 - 10:30		Tomáš Vlach	Petra Srdínková - PPINK – Pardubice Entrepreneur Incubator; Hana Svobodová – City of Pardubice	presenting self and putting a good	product usable for its citizens, they do not hesitate with
PP6	Czech Republic	5	2728. 9. 2020, 9:00- 15:00	PowerHUB, Náměstí Kinských 741/6, 150 00 Prague 5, Czech Republic	Martin Edlman	PowerHUB mentors; PowerHUB sales Department	Presentation matters for the success of a start- up	It is possible to organise a hybrid event of online/onsite participation where every participant feels they are getting the same amount of attention as everyone else.



								Gabriel learned	
								how to break his	
								business idea into	
								phases, especially	
								since his team	
								was working on both a physical	
								recycling plant	
								(where	
								optimisation of	
								production line is	
								key) and a mobile	
								app (breaking	
								down	
								development in	
								key stages and	
								developing the	
								MVP based on	
								customer	
								feedback is	
								important in	
								managing costs).	
								The information	
								on building a business case was	
								also valuable as	For the ecosystem
								the team was	actor it was a
								struggling in	relevant experience as she had to mix the
								approaching	project
								interested people	management
							Ilinca Hanga, Project Manager	who might	principles to fit a
							TEDxCluj, Premium Partner	sponsor their	development of two
	Associatia			1			Monevents, Project Manager at	idea. They	types of services –
	Centrul			1 1			Telenav and various other	learned how to	physical (hardware)
	Startup			1 X			project management roles in	better structure	and software
PP7	Transilvania	Romania	1		1h Zoom	Apahidean Gabriel	tech companies in Cluj-Napoca	the presentation of their idea so	(mobile app).



								that they include	
								relevant	
								information for a	
								possible investor.	
								The YI learned	
								how to create a	
								strong business	
								case based on	
								PRINCE2	For the ecosystem
								methodology	actor the lesson
								principles. He was	learned consisted in
								advised how to	learning how to
							Ilinca Hanga, Project Manager	structure his	model software
							TEDxCluj, Premium Partner		development
	Associatia						Monevents, Project Manager at		project
	Centrul						Telenav and various other		management and
	Startup	- ·			11 -		project management roles in		business casing onto
PP7	Transilvania	Romania	2		1h Zoom	Alexandru Luchiian	tech companies in Cluj-Napoca	investors.	hardware products.
	1		J					they got a deeper	The main lesson
								understanding of	
					We facilitated			big retailers	collaborate with
	Associatia				their meetup and			manage their	university students
	Centrul			1 1 1	they continued			receipts systems	and guide them
	Startup				working face-to-			and how it would	through a rather
PP7	Transilvania	Romania	3		face, via phone	Oana Durcau	Marius Radean, RBC	be best to connect	complicated
11/	1 ansilvailla	Romania	5		or via email over	Valla Dul Cau	Marius Raucall, RDC	their product to	
·	1							*	

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				a period of a few weeks.			receipts can be eliminated. At the end of their collaboration they understood exactly how to build their technical backend.	implement it their own.	can on
PP7	Associatia Centrul Startup Transilvania	Romania	4		Oana Durcau; Alexandru Luchiian	competition Cluj-Napoca	Both participating YIs learned how to adapt the information on how to build a pitch deck to fit the format of the competition. Most relevant was the part of value added and mission statement as they had to create a compelling case for people to vote for them and not the other solutions registered. For Luchiian Alexandru, who is planning on continuing to	As it was competition, does not apply.	this



	expand his IoT
	solutions in the
	city, especially
	the air quality
	sensors
	(unfortunately
	this solution was
	not selected for
	financing), this
	competition was
	particularly
	useful as it gave
	him access to
	members of the
	City Hall. As the
	City Hall is also
	involved in the
	competition and
	will assist him
	install the bin
	sensors (winning
	solution), this
	activity will help
	him connect with
	the people within
	the City Hall that
	deal with Smart
	City solutions.
	So the biggest
	lesson learned for
	him is how to use
	other available
	resources to get
	in front of the
	right people that
	can help you
	kickstart other,



								more relevant	
								and bigger	
								projects.	
								Biggest lesson	
								learned was how	lesson learned was
								to build a working	how fast good
							Bogdan Niculae, Thales	MVP of your	solutions can be
							Engineering; Gabriel	product within a	created in an
							Traistariu, Telekon Romania	noticeably short	
							Florin Paun, SEPACEM;	time frame – 24	
							Cristian Roman, Stiinta si		perfectionism and
								presented	delays in launching
	A						Tehnica Magazine; George		a product. The
	Associatia						Scripcariu, SpaceHub; Radu	relevant people.	
	Centrul				NASA Space		Ionescu, SecurifAI; Ulpia	One of the biggest	
	Startup						Botezatu, Romanian Space		
PP7	Transilvania	Romania	5	2020	Hackathon	Alexandru Luchiian	Agency	issues we	positively surprised
								observed during	by the solutions



				the Tool was how	coded in 24 hours
				long participants	and were able to see
				lingered on their	connections within
				ideas and	the teams that could
				perfected their	create new,
				plans on paper	innovative solutions
					with great potential
					on the market.
					Such competitions
				-	are a great resource
					for innovation as
				re-iterated and	
				improved.	collaboration.
				The second lesson	
				learned was to	
				look outside the	
				local market for	
				both	
				opportunities and	
				competition (!) to	
				what they are	
				trying to build so	
				as not to get	
				blindsided.	



		1	1						
							Nemanja Petrović, Senior		Ecosystem actors
							Advisor at EUBID; Lazar		learned a lot about
							Grujičić, CEO eLS		the YI and their
							Development; Aleksandar		plans. Especially
							Kavgić, Typhoon HIL; Nenad	1. YI learned how	valuable was more
							Jovanovski, Vifkons; Ivan	to reach out to	personal and closer
							Kovačević, Key expert for team	potential	understanding
							setting up and legal start-up	customers	about the problems
							issues; Dragana Petković, Key	2. YI Learned how	they are facing,
							expert for business skills	to find best	which was
							including marketing/sales,	direction for	important for them
							business modelling;	future product	in order to provide
							Milovan Jovičić, Key expert for	development,	the best possible
							customer/market validation;	based on	feedback and
						Marjan Jordanovski;	Bachelor of Electrical	customer	support in the
PP8	SEE ICT	Serbia	1	N/A	1h Zoom	Miloš Paštrmac	Engineering	feedback	future.
							Nemanja Petrović, Senior		
							Advisor at EUBID; Lazar		
							Grujičić, CEO eLS		
							Development; Aleksandar		
							Kavgić, Typhoon HIL; Nenad		
							Jovanovski, Vifkons; Ivan		
							Kovačević, Key expert for team		Ecosystem actors
							setting up and legal start-up		learned a lot about
						the second se	issues; Dragana Petković, Key		the YI and their
						and the second se	expert for business skills		plans, which was
							including marketing/sales,	potential	important for them
							business modelling; Milovan		in order to provide
							Jovičić, Key expert for	2. How to	them with the best
			1				customer/market validation;	communicate	possible feedback
						Nenad Potulić;	Bachelor of Electrical	with potential	and support in the
PP8	SEE ICT	Serbia	2	N/A	1h Zoom	Marijana Starčević	Engineering	customers	future.



РР8	SEE ICT	Serbia	3	N/A	1 h Zoom	Radoš Čabarkapa; Danilo Komatina; Nikola Georgijević	Kovačević, Key expert for team setting up and legal start-up issues; Dragana Petković, Key expert for business skills including marketing/sales, business modelling; Milovan Jovičić, Key expert for customer/market validation;	1: YI learned how to design specific messages to different customer segments 2: YI learned how to promote their product and make marketing campaigns	Ecosystem actors learned a lot about the YI and their plans, which was important in order to provide them the best possible feedback and future support.
PP8	SEE ICT	Serbia	4	N/A	1 h Zoom	Ivana Pajčin; Vanja Vlajkov	customer/market validation;	1: YI learned how to develop go to market strategy 2: YI learned how to do market research	Ecosystem actors learned a lot about the YI and their plans, which was important in order to provide them the best possible feedback and support. Also, they realised the struggles of approaching the right customers, especially business partners and gave some feedback, as well as personal contacts in order to connect them with the right people.



							Nemanja Petrović, Senior		
							Advisor at EUBID; Lazar		
							Grujičić, CEO eLS		
							Development; Aleksandar		
							Kavgić, Typhoon HIL; Nenad		
							Jovanovski, Vifkons; Ivan		
							Kovačević, Key expert for team		Ecosystem actors
							setting up and legal start-up		2
							issues; Dragana Petković, Key		
							expert for business skills	-	
							including marketing/sales,		important in order
							business modelling; Milovan		to provide them the
							Jovičić, Key expert for	-	-
							customer/market validation;		-
								-	support in the
PP8	SEE ICT	Serbia	5	N/A	1 h Zoom	Semir Poturak		roadmap	future.
110		JUIDIA	5	11/11	1 11 200111	Jenni i Jeurak	Lingineering	roaumap	iutui c.



					"Alternative	Niketás Neugebauer (The Loop, automated wind power plants) Andriy Kyshkan (The Loop, automated wind power plants automated wind power plants) Oksana Burtyn (Ecoengineers, Green	•	Caitriona Mullan, AEBR expert on Strategic Change and Spatial Development Yevgen Mykhalchenko, Chairman of the Supervisory Board of the Public Union "Eastern European Association for the Development of the Hydrogen Economy "Hydrogen Bridge"" General Director of Group of Companies	The young innovators	The ecosystem actors noted that the School for Civic Diplomacy is an initiative as a model for capacity- building and joint activities to promote regional capacity-building through civil and territorial cooperation at the regional level, through the exchange of knowledge, information, experience and training, and in building important relations, which should be built on
	Centre for European			29th of May	"Alternative Energy". School of Civil Diplomacy of Eastern Ukraine (on the 29 th of May 2020)	Andriy Kyshkan (The Loop, automated wind power plants automated wind power plants) Oksana Burtyn (Ecoengineers, Green stop) Henrikh Moshkovych		the Hydrogen Economy "Hydrogen Bridge"" General Director of Group of	The young innovators gained an opportunity for additional knowledge about new European Union strategy for the development of alternative energy "Green	exchange of knowledge, information, experience and training, and in building important relations, which
PP9	Initiatives	Ukraine	1	2020					Deal".	A 1



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									enhance youth participation by addressing the key factors: Capacity building – Communication – Cooperation.
PP9	Centre for European Initiatives	Ukraine	3	5 th of November 2020	The First National Online Marathon of Danube Transnational Program Projects	Niketás Neugebauer (The Loop, automated wind power plants automated wind power plants) Ernest Samsonchyk (T- scooter, more affordable e-bike) Oksana Burtyn (Ecoengineers, Green stop) Henrikh Moshkovych (eSource, eSource adapter) Dmytro Pfister (HEEC, electrogenerating flood protection system)	International Politics Andrii Shytev, project manager expert " Danube Energy+" Oleh Luksha, Zakarpattia Branch of Association of Cities of	several key topics: the use of the benefits of Smart specialization, urban planning and cluster policy in the regions, digital and social entrepreneurship. Several projects presented by participants from different fields also covered the topics of innovation and the application of knowledge engineering, which was essential for young innovators during the	environmental issues: plastic handling and river cleaning, forest management in cities and communities, flood prevention and forecasting. All these environmental issues are relevant for both Ukrainian regions and ecosystem actors within the Danube



Local policy of territorial communities of Zakarpattia in the field Ecosystem actors of energy saving and discussed about energy efficiency (Mrs. innovative Stankevych-Oksana approaches to Volosianchuk, NGO energy saving, local "Ekosfera"). Training policy of the topics for the Danube Zakarpattia Energy+ start-ups tool territorial Implementation of new communities in the technological solutions field of energy for energy saving and energy (Mr. efficiency, action management Anatoliy Gychka, chief plan on sustainable Niketás Neugebauer (The power engineer at SU energetics and Loop, automated wind "Uzhhorod National The round table was climate as an power plants automated University"). attended by the project intersectional wind power plants) stakeholders from priority of Mechanisms of Ernest Samsonchyk (T-Ukraine and Romania -Uzhhorod-2030 involvement **scooter**. more affordable of scientists, researchers, City Development territorial e-bike) and experts who provide Strategy, and communities in energy energy audit services and mechanisms of Oksana Burtyn saving processes (Prof. participate in the involving local (Ecoengineers, Green Valentyn Ivanytskyi, SU development of local and communities in stop) "Uzhhorod National regional energy efficiency other energy University"). strategies. saving processes. Young Henrikh Moshkovych The round table innovators gained (eSource, eSource Action Plan for Round Table on additional opportunity to ended with a adapter) Sustainable Energy energy efficiency represent their businessdiscussion of and Climate as a crossand energy audit Dmytro Pfister (HEEC, idea with the event, reports and sectoral priority of the within the "Crosselectrogenerating dedicated to the field of flood questions to the "Uzhhorod – 2030" Border Centre for protection system) energy efficiency. speakers. Strategy (Assoc. Prof. European November 13, Cooperation Oleh Luksha, NGO PP9 Initiatives Ukraine 4 2020 Smart Energy" Agency for Local



							Development and Information Resources "EUROPOLIS")	Young innovators participated in the Round	Ecosystem actors
PP9	Centre for European Initiatives	Ukraine	5	December 18, 2020	No. 5 - Round table - Partnership meeting on energy efficiency within the "NESiCA" – New Energy Solutions in Carpathian Region"	Niketás Neugebauer (The Loop, automated wind power plants automated wind power plants) Ernest Samsonchyk (T- scooter, more affordable e-bike) Oksana Burtyn (Ecoengineers, Green stop) Henrikh Moshkovych (eSource, eSource adapter) Dmytro Pfister (HEEC, electrogenerating flood protection system)	Participating ecosystem actors: State University "Uzhhorod National University", Stefan Cel Mare University of Suceava, International Association of Regional Development Institutions IARDI, Zakarpattya Branch of Association of Cities of Ukraine Andrii Shytev, project manager expert " Danube Energy+" Oleh Luksha, Zakarpattia Branch of Association of Cities of Ukraine	Table – Partnership meeting of the NESiCA project and took information about current opportunities and needs of the local communities in Ukraine, Slovakia, Hungary and Romania, The round table was attended by the project stakeholders from Ukraine, Hungary, Slovakia and Romania – project managers, financial managers, scientists, researchers, and experts who provide energy audit services	plan on sustainable energetics and climate as an intersectional priority of Uzhhorod-2030 City Development Strategy, The round table ended with a discussion of



			Kateryna Stankiewich,	and participate in the	questions	to	the
			"Ecosphera"	development of local			
			···· r	and regional energy	-		
				efficiency strategies.			
				Young innovators			
				gained additional			
				opportunity to			
				represent their			
				business-idea with			
				the event, dedicated			
				to the field of energy			
				efficiency.			

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7.3 Questionnaires for stakeholders

Your feedback is vital to the Danube Energy+. Taking into account your views and opinions will help us improve the quality of the program in the future.

We would appreciate it if you could spend some time – you will not spend more than 10 minutes - completing this questionnaire by circling the number you think is appropriate and then providing a descriptive response in the boxes at the end of the form. The questionnaire is anonymous, your feedback will be used for the evaluation of the program.

Once completed the results of these questionnaires will be analysed and an overview compiled. The overview will also be used to inform discussion at the project level and in the overall project report.

Thank you for your feedback.

Type of member (circle your type of organization):

- Project partner,
- Regional Public Authority,
- University, Higher Education and Research,
- Business Supporting Actor (BSAs), ASP partner (BSAs),
- Other Business Supporting Actors,
- o SME,
- \circ Media
- Other:_____

1) How well was the program (Tool+) communicated?

	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
The communication about the program was clear	1	2	3	4	5
I was regularly informed about the program's activities	1	2	3	4	5
I think the newsletter was informative	1	2	3	4	5
I had a chance to participate in the program	1	2	3	4	5

2) How relevant was the program (Tool+) for the **development of the ecosystem** in the region?

J	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
	Disagree				Agree
EU projects bring new opportunities to the region	1	2	3	4	5
The program is relevant to the regional ecosystem	1	2	3	4	5
The program has offered added value to the participants	1	2	3	4	5
New professional connections were established	1	2	3	4	5
Participation in the program was valuable	1	2	3	4	5
I can understand the challenges of young innovators	1	2	3	4	5
better					

3) What are the **potentials for future** collaborations?



	Strongly	Disagree	Neutral	Agree	Strongly
	Disagree				Agree
I will participate in the project in the future	1	2	3	4	5
I can recognize the added value of the program	1	2	3	4	5
There is a potential for synergies between participants within the program	1	2	3	4	5

Please provide any further comments you think would be helpful.

4) What did you like best in the program?

5) What could have been improved on the program and how?

6) Any other idea/comment?

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Romania

Innovative user-friendly organizing

it's objectives

its relevance for the cluj napoca, as it helps the city and the communicity through its vision The innovative ideas of the teams.

the possibility to affirm the participants' capacity for innovation

(blank)

Serbia

I was thrilled by the energy of people and ideas they have. I think that this is the field that has a huge potential for further development.

The chance to meet participants from different fields and work together to solve identified issues. The industry vertical covered is not tackled by other ecosystem actors

The networking

The opportunity to meet and work with the participants, especially to have smaller meetings with them where we could talk more about the details and the challenges they are facing.

The possibility to meet the innovators and ask them about the problems they are facing

The project emphasized the importance of energy efficiency area and all events were very useful for better understanding of this area.

Ukraine

innovative tools

Mentors activity and structure of lessons. The real and significant knowledge I received from, and, suppose, can use developing my own business



ⁱ The 36 applications are all that started the process, there was 22 that finalized the application process. This might relate to the use of F6S tool, which is described in the OT.2.3 report, which was not without its challenges.

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