



Project co-funded by the European Union funds (ERDF, IPA)



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Based on desk research done by June 2017

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1 Introduction

The following document represents Deliverable 3.1.1 Regional Market Analysis on Crowdfunding. It includes information on identification, description and evaluation on relevance of all crowdfunding activities and relevant stakeholders in each partner region. The given information is completed by success stories and lessons learnt therefrom regarding the status quo of crowdfunding market deployment at local level.



2 Crowdfunding activites and relevant stakeholders

This chapter includes information based on a desk research conducted by June 2017. All partners received a common template including relevant stakeholders such as Crowdfunding (CF) platforms, finance and public actors as well as intermediaries.

CF platform: Crowdfunding platforms active in the region were identified. Each partner analysed the CF model the platform implements (donation-, reward-, loan-, equity-based). Further information on geographical coverage of campaigns, target groups, successful campaigns, amount of investment, quality standards as well as reference projects were included.

Finance stakeholders: This table includes relevant financing institutes, business angels & investment companies and public authorities involved in innovation finance.

Public and intermediaries: This table includes funding institutes, incubators & accelerators, business support agencies and chambers / associations and other intermediary organisations within the regional innovation system.

CF platforms

Ва	sic information			Crov	vdfund	ing mo	dels		Additional information	
Name of the platform	Homepage	Head office	Founding year	Donation-based	Reward-based	Loan-based	E quity-based	Geographical coverage of CF campaigns	Topics / Target groups	Total number of successful CF campaigns on the platform up to 4/2017
INDIEGOGO	www.indiegogo.com									
KICKSTARTER	https://www.kickstarter.com/									
IZRACUNAJCO2	www.izracunajco2.me	ME	2014	Х				ME	Economy & Environment	3

NOTE: Montenegro hasn't established a crowdfunding industry yet. Due to difficult political circumstances, the uptake of crowdfunding still might take a few years. However, young people and entrepreneurs use foreign crowdfunding platforms to finance their projects or even use crowdfunding as a democracy tool. Source: <u>https://goo.gl/hsxNdC</u>



Finance stakeholders

	Name	Homepage	Head office	Short description
	Crnogorska komercijalna banka AD Podeorica - member of OTP Group	http://www.ckb.me	Podgorica	bank
		http://www.hipotekarnabanka.com	Podgorica	bank
				bank
	Invest banka Montenegro AD Podgorica	http://www.invest-banka.com	Podgorica	bank
	a Crne Gore AD osnovana 1901. godine	http://www.prvabankacg.com	Podgorica	bank
		https://www.erstebank.me	Podgorica	bank
	е	http://www.atlasbanka.com/	Podgorica	bank
sət		http://www.nlb.me	Podgorica	bank
ntis	dva		Budva	bank
ui 8		https://www.addiko.me/	Podgorica	bank
luior		http://ucbank.me/	Podgorica	bank
ieni	Lovćen banka AD Podgorica	http://www.lovcenbanka.me/me/	Podgorica	bank
Н	Zapad banka AD Podgorica	http://www.zapadbanka.me	Podgorica	bank
	ZIRAAT Bank Montenegro AD	http://www.ziraatbank.me_	Podgorica	bank
	VKA AD Podeorica	http://www.novabanka.me/	Podgorica	bank
	g	www.agroinvest.org	Podgorica	microcredit financial institution
	dit	www.micredit.me	Podgorica	microcredit financial institution
	DOO Podgorica			
	Ozmont DOO Podgorica		Podgorica	microcredit financial institution
	orica	http://www.altermodus.me	Podgorica	micro credit financial institution
	Klikloan DOO Podgorica		Podgorica	microcredit financial institution
	Kredit + DUU Podgorica		Podgorica	
	00 Berane		Berane	microscent triancial institution
	0	http://www.s-leasing.co.me	Podgorica	reasing company researce company
	PORSCHE LEASING DOO	http://www.norscheleasing.me/	Podgorica	teasnig company leasing company
	ING DOO	•	Podgorica	leasing company
səine		http://www.ey.com/me	Podgorica	auditing company
dwc	DELOITTE DOO	www.deloitte.com/montenegro	Podgorica	auditing company
oo tu	PriceWaterhouseCoopers DOO	www.pwc.com/rs	Podgorica	auditing company
nəmtsəvni & sləgne szənizuð		http://digtalizuj.me/	Podgorica	Digitalizul, Me mission is to help the citizens of Montenegro to understand and take advantage of exciting new opportunities for social change and business in the digital environment by using social media and innovative business models. Digitalizul, Me through a series of fectures, panel discussions, workshops and specific projects lawhere advantage. UNDP Montenegro, Itaet West Management Institute, Telecom discussions, workshops and specific projects lawhere he was partner for - UNDP Montenegro, Itaetor. Digitalizul, Me has successfuly implemented a number of innovative projects lawhere he was partner for - UNDP Montenegro, Itaetor. Digitalizul, Me has successfuly implemented a number of innovative projects lawhere he was partner for - UNDP Montenegro, Itaetor. Digitalizul, Me has successfuly implemented a number of innovative projects lawhere he was partner for - UNDP Montenegro, Itaetor Bagitalizul, Me tas extensive experience in organizing training for the organization's performance on social media for clients such as - Brewery Trebjesa Niksic (part of Molson Coors group) considering Niksic, American Chamber of Commerce in Montenegro, Ministry of Sustainable Development and Tourism in the Government of Montenegro, Agency for environmental protection of Montenegro, Ministry of Sustainable Development, and Tourism in the Government of apassionate speakers lectures from all over the region. Innovative entrepreneurs, influential minds and passionate activities speaker neglon, which later dearship, innovation, urban devolament, charge management, social media, start-ups, environmental protection Lectures are helping to raise warreness and educate communities about these issues, or and to expand the network of contacts with people from the entire region, which later become important partners in various projects.



Public and intermediaries

	Name	Homepage	Head office	Short description
snoitutitsni gnibnu ¹	Investment and Development Fund of Montenegro (IDF MN)	http://www.irfcg.me	Podgorica	Investment and Development Fund of Montenegro (IDF MN) was established by the Law on Investment and Development Fund of Montenegro JSC ("Official Gazette of Montenegro" No. 88, dated December 31 2009). The institution was established with the purpose of encouraging and facilitating economic development of Montenegro. By establishing the Investment and development Fund, the Government of Montenegro has provided for an efficient mechanism of supporting economic development, evol, the Government of Montenegro has provided for an efficient mechanism of supporting economic development, evol, the light of the current economic and financial crisis. The Fund core businesses is stablished through granting loans and extending guarantees, performing activities pertaining to the sale of capital in Fund's portfolio and other activities aimed at supporting economic development.
	Business Center Bar (Biznis <u>h</u> Centar Bar)	http://www.bscbar.org/	Bar	BSC Bar was established in 2007 through a project of opening business centers and incubators 2007-2010. The project is funded by the Ministry of Foreign Affairs of the Netherlands and implemented by the Dutch NGO SPARK. As part of the open similar centers in Bitola (Macedonia), Kragujevac (Serbia), Prishtina and Mitrovica (Kosovo), BSC Bar is part of the regional network and collaborate with other centers at the regional level. In 2009, in order to achieve sustainability center project management was transferred to local partners who have registered in October of the same year the Foundation Business Start Bar. Founders of BBC Bar are seven institutions: Municipality of Bar, Faculty of Tourism Bar, High School of Economics, Cultural Center, Employment Bureau Bar, Montenegro Business Allance andBar Association of Businessmen. The mission of the BSC Bar to its support to help create a favorable environment for economic development by encouraging the development of entrepreneurship and small and medium-sized enterprises.
	Business Center Podgorica (Biznis <u>v</u> centar Podgorica)	www.podgorica.me	Podgorica	Business Center Podgorica was founded as a part of Bureau for Economic Co-operation and support of the business community of the Capital. The aim of the business community and the Capital. The aim of the business center is to improve the business environment in the capital which would further stimulate growth in the number of entrepreneurs, within which will provide a range of benefits that will accelerate their growth and development. They are providing support for: - Economic entities and entrepreneurs who are in business less than 12 months of operations, - Economic entities and entrepreneurs who perate no more than 24 months.
tors	Regional Business Center (RBC) Ltd.D.O.O. (Regionalni biznis centar (RBC))	http://www.rbcberane.me/o-nama/_	Berane	DOO Regional Business Center (RBC) was established in March 2015 within the project "Establishment of a regional business center with business incubator in the northeast of Montenegro", which was largely financed by the European Union and implemented by the Municipality of Berane, in partnership with the Regional Development Agency for Bjelasica, Komovi i Prokletije and municipalities Andrijevica, Bijelo Polje, Plav and Rozaje which are its founders.
renelecor & s	Bureau for Economic Co-operation and support of the business community (Biro za ekonomsku saradnju i podršku biznis zajednici)	www.podgorica.me	Podgorica	Bureau for Economic Co-operation and support of the business community was established in December of 2015, with key objective to encourage and stimulate entrepreneurship and Job creation in Podgorica.
incubator	SME developmentm voj malih i srednjih	http://nasme.me/en/	Podgorica	Defining the strategy for SMEs development; Preparing the programs, meature and activities related to SMEs development; Coordinating the programs, meatures and activities related to SMEs development; Descriving realization of financial support programs for SMEs development; Providing and expert assistance and participating in definition of rules related to SMEs development; Providing and expert assistance and participating in definition of rules related to SMEs development; Providing and expert assistance and participating in definition of rules related to SMEs development; Proposing educational programs for entrepreneurs; Making projects and care about organization of regional and local centers for SMEsdevelopment; Proposing and providing realization of regional and local centers for SMEsdevelopment;
	IPC Tehnoplis	www.tehnopolis.me	Niksic	Innovations and entrepreneurship center TEHNOPOLIS was founded by Ministry of Science, Government of Montenegro, on 11th of September 2014. IPC TECHNOPOLIS Ltd. works on developing micro, medium and small enterprises, provides business consulting services, conference space and in near future – biochemical laboratory and laboratory for industrial design. We are asso working on promotion and development of entrepreneurship, knowledge based growth and commercialization of innovations. Our main goal is to establish more intensive cooperation between the scientific community and the economy, and to motivate young people to think proactively towards the realization of their business idea. Frimarily this is about the enterprises whose business operations are based on the scientific and research work, development and impeding this is about the enterprises which have a high growth potential, in line with the strategic aims of monteneor. However, all the enterprises which have the potential of the sustainable growth will be provided with support. Tehnopolis provides



	Name	Homepage	Head office	Short description
seinnege hoo	The Montenegrin Investment Promotion	http://www.mipa.co.me	Podgorica	The mission of MIPA is to partner with foreign and domestic investors; the public and private sector; international organizations and private individuals in order to boost business opportunity and overseas investments in Montenegro. Ultimately, through economic development, MIPA aims to improve the quality of fire of all Nontenegrin citizens. Therefore, MIPA promotes business ventures of particular interest to foreign investors and brings such projects to the attention of the international marketplace. Moreover, MIPA raises Montenegro profile as a global competitor by facilitating investment from abroad.
ddns ssəuisn8 / uc	Business Certrar Cetinje (Biznis 1) Centar Cetinje) (http://www.cetinje.me/index.php/me/g Cetinje radska-uprava/gradski-sekretarijati. direkcije-i-siuzbe/kancelarija-biznis- centar-cetinje	Cetinje	Business Center Office - called Local Business Center Cetinje - in 2002 established the Agency for Development of Small and Medium Enterprises, as an integral part of a network of similar centers in Montenegro. The key objective of the Local Business Center was providing institutional support to development of entrepreneurship. In June 2011, the contract between the Intercorter for Development of Small and Medium Enterprises and Cetinje, the Office Business Center Cetinje of ficially becomes and orsan of the rity administration.
linnovati	Domen.me	https://domain.me/	Podgorica	Domen.me is the company that manages the .me domain, country domain of Montenegro. The company was founded in 2007. Registration of .me domains began in 2008 and .me was soon recognized as a new state domain with the fastest growth in the number of registrations and as one of the most popular domain for creation a personal brand on the Internet.
	The Chamber of Economy of <u>I</u> Montenegro	http://www.privrednakomora.me/en	Podgorica	The Chamber of Economy of Montenegro - business association with rich tradition, independent, professional, creative, inventive and above all authoritative, represents interests of all businessmen for the economic and overall development of the state of Montenegro.
	Montenegrin Employers Federation	http://poslodavci.org/en/	Podgorica	Montenegrin Employers Federation (MEF) is an independent, non-governmental, non-political and not-for-profit organization based on voluntary membership. MEF actively contributes to improvement of business climate and elimination of business barriers providing a wide variety of services to its members. Along with representing the interests of employers in triparitie working groups and bodies at national level that work on the development of legislation, strategies and action plans, MEF services indued provision of level that work on the development of legislation, strategies and action plans, MEF services indued provision of egal advises in the areas relevant for enterprise operations, economic studies and analyses, seeminars and trainings delivery, production of publications, implementation of EU funded projects, and networking activities at national and international level.
st Broups	Montenegro Business Aliance	http://www.visit-mba.me	Podgorica	Montenegro Business Alliance (MBA) is a business association that brings together entrepreneurs, domestic and foreign investors. MBA was established in September 2001 by ten companies from Montenegro. Since its founding MBA works to promote private sector development and points out the problems in the existing legislation, alming that with offered recommendations contribute to removing existing barriers and improving the overall environment for business in Montenegro. Montenegro Business Alliance today gathers about 500 most successful companies in Montenegro.
ns / Intere	Association of Business Women of <u>I</u> Montenegro	http://www.poslovnazena.me/	Podgorica	Association of Business Women of Montenegro "Business Woman" is a voluntary, non-governmental, non-political and non- profit association founded in late 2009. Tehir goal is to help improving the business and strengthen the women's business, linking business women. exchange of ideas and ioint proteing too
Associatio	Managers Association of Monetengro	http://amm.co.me/en/	Podgorica	Managers Association is an association of professionals who are engaged in management positions. Achieves its goals through educational projects , creating contacts and through joint work on improving the managerial profession . We are members of the European Confederation of Managers
Chambers / .	The American Chamber of Commerce in I Montenegro	http://www.amcham.me/	Podgorica	The American Chamber of Commerce in Montenegro (AmCham Montenegro) is an independent non-profit business association. Founded in 2008, it has created a strong network of members who together strive for a more competitive and prosperous Montenegro. AmCham represents the leading voice of the international business community in Montenegro.
	Montenegrin Foreign Investors' Council	http://www.mftc.me/Naslovna.aspx	Podgorica	The Council was established as non-governmental and non-profit organization aimed at: • Improving Investment climate and supporting business development in Montenegro; • prepresering, expressing the opinion of its members for the purpose of promoting common interests and stimulating direct foreign investments; • promoting communication, cooperation and current dialogue between the Council and official authorities in Montenegro; • promoting communication, cooperation and current dialogue between the Council and official authorities in Montenegro; • promoting communication, internetion and current dialogue between the Council and official authorities in Montenegro; investors may face, as well as in economic relations with other countries; • promoting interests of international business commuty in Montenegro; • informing its members and other stakeholders on possibilities regarding investment climate in Montenegro; • informing its members and other stakeholders on possibilities regarding investment climate in Montenegro; • alloring interests of the best world's practise and b) analyzing concrete tools in order to facilitate regional business activities;



	Name	Homepage	Head office	Short description
	University of Donja Gorica -Faculty of International Economics, Finance and Business	http://www.udg.edu.me/en/faculties/f mefb	Podgorica	Faculty of International Economics, Finance and Business was founded in 2007. The School has around 400 students on graduate, postgraduate and doctoral programs. The strategic goal of student education was and remains to be the increase in the quality of knowledge and rising of the international reputation. The key principles for achieving this strategic aim include: The strategic goal of student education was and remains to be the increase in the quality of knowledge and rising of the international reputation. The key principles for achieving this strategic aim include: O contemporarines – knowledge that develops the ability for rapid identification of problems and their efficient solving ("Theory is the best practice") D) Practical approach – the knowledge that develops the ability for rapid identification of problems and their efficient solving ("Theory is the best practice") O C) Flexibility – develop abilities and interests for following the changes ("The change is the only constant in economy and business") O Interdisciplinarity – acquisition of knowledge and development of skills for understanding the study areas of individuality – development of students' abilities to manage his/her own freedom and ability to take personal responsibility Individuality – development of students' abilities to manage his/her own freedom and ability to take personal responsibility
0thers	University of Donja Gorica Faculty of Information Systems and Technologies	<u>tttp://www.udg.edu.me/en/facuities/fi</u>	Podgori ca	One of the main concepts of studies at the Facuity of Information Systems and Technologies is interdisciplinarity. The initial premise of such an approach is an understanding that just as "economy can't be explained by economy alone", so the information trechnology how wedge should be acquired for the purposes of direct application and relatination of solving the real- information trechnology how wedge should be acquired for the purposes of direct application and real- information trechnology how wedge should be acquired for the purposes of direct application and real- information trechnology how wedge should be acquired for the purposes of direct application and real- timovietings problems. Those studies are for high-school graduates who want to have an entrepreneurial approach towards their own knowledge and skills. Thus, at ULG, we are careating enabling conditions and raising the quality of teaching so that studems can acquire knowledge and skills. Thus, at ULG, we are careating enabling conditions and raising the quality of teaching so that studems carrent generation of students will redure in 50-60 years. No one knows what will hape prant and wait chang to the avoid business. The knowledge informatics and IT technologies is ought in the market specially in the fields of economy and business. The knowledge directive that enable inthe area of information technologies or IT pecialits who are able to apply their knowledge directive scornmists with knowledge in the area of information schemologies or the standen area of business. The phometet equires economists with knowledge in the area of information schemologies or IT pecialits who are able to apply their knowledge directive scornmists with the study program of the studies is compatible with similar educate young people in a way to enable them to meet such demands of the job market. Those studies is undires will ensure good possitioning of students at the international job market. The program of the studies is the program of many Europeople in a way to en
	University of Montenegro Faculty of Economy Podgorica	http://www.ekonomija.ac.me/	Podgorica	Faculty of Economics is one of the most important educational and research institutions, providing highly qualified professionals in the field of economics in Montenegro. During its 55 years of hard work and outstanding efforts, the Faculty has proven to be one of the key actors in creating adequate staff support in the process of building a modern economic and builses environment. In addition to the educational element, Faculty of Economics remains a fundamental partner in implementing key economic redioms. Faculty of Economics has over 6,000 students and 47 full-time professors and assistants, of which 36 holding a PhD degree and 11 polding a Master's degree. Numerous visiting professors and lecturers from universities in the country and abroad are also faculty of Economics has ower 6,000 students and 47 full-time professors and assistants, of which 36 holding a PhD degree and 11 permanently hied by the Faculty. Eaculty of Economics has committed to constant improvement of scientific research and has consequently focused its teaching process on the concept of fifelong learning, as this is the foundation of its future development. Today, students of Faculty of Economics have the opportunity to spend a part of their studies a prestigious universities, to present their work at the symposia, as well as to express their competitive spirit in numerous competitions where they are awarded prizes and awards. These results and more important results.
	Mediterranean University Montenegro	L L	Podgorica	University "Mediterranean" was established on 30 May 2006 in Podgorica, as the first private university in Montenegro. Over the past decade they work emerged in a highly emiment educational institution that his trachening and sterift a cativity is realized through inic programs of study at the undergraduate level, the study programs in specialist, master's and eleven to two study programs for docronal studies. The university is a carefleted and licensed institution comprised of sk fractifies Faculty of Tourism- MTS - "Monenegro Tourism School", Faculty of Business Studies "Montenegro Business School", Faculty of Tourism- MTS - "Monenegro Tourism School", Faculty of Business Studies "Montenegro Business School", Faculty of Tourism- mTS - Monenegro Tourism School", Faculty of Studies to be modern, flexible, comparable, competitive and efficient. In this regard, in accordance with the Bologna proces, we are continuously improving the quality of university activities: teaching, study programs, grading system based on the introduction of the European system for the accumulation and transfer of credits - ECTS, textbools and iterature, equipment of study rooms and other spaces, information and transfer of credits - ECTS, textbools and iterature, equipment of study rooms and other spaces, information on stransfer of credits - ECTS, textbools and iterature, study rooms and other spaces, information systemistic research, publishing selection of teaching and administrative staff, Library's activities, continuing education systemistrative staff, Library's activities, continuing education of the standards.



3 Status quo of crowdfunding activities and networks

CF actors (platforms, initiatives, intermediaries etc.)

Montenegro does not have an established crowdfunding industry yet and the uptake of crowdfunding might still take some time. Most CF initiatives are seeking financing via popular CF platforms such as Indiegogo and Kickstarter. The most common types of CF initiatives that comes from Montenegro are Donation- and Reward-based. Besides that, there is an donation-based online platform run by the UNDP with 3 local projects dedicated to the protection and conservation of Montenegro's biodiversity (Bicycle paths, Solar benches/smart bus stops and Solar boats). All donations are managed by "Towards Neutral Carbon Tourism Project" implemented by UNDP and Ministry of Tourism and Sustainable Development, the Government of Montenegro through Chamber of Economy of Montenegro. Data on CF volume of investment in Montenegro is not available.

The most popular initiatives for crowdfunding in Montenegro came from the regional well-known musician Rambo Amadeus (Antonije Pusic) and the Badger Crew whose founder is a famous Montenegrin journalist (Darko Ivanovic).

Intermediaries

Potential intermediaries who could support crowdfunding ideas might be: Funding institutions, Incubators & accelerators, Innovation / Business support agencies and Chambers / Associations / Interest groups. However, having in mind that crowdfunding is a novelty in Montenegro the support can be just limited.

Intermediaries can also be valuable stakeholders for crowdfunding in Montenegro since they can potentially offer support in creating and implementing pitching campaigns or in providing information on crowdfunding opportunities.

Available types of CF

As stated before there is no classical platform (UNDP platform is not classical CF platform per se) in Montenegro. Most CF initiatives are seeking funds via most popular CF platforms Indiegogo and Kickstarter and the most common types of CF initiatives that comes from Montenegro are Donation and Reward based.

CF volume of investment There is no data on this topic for Montenegro.



4 Success stories

Each CrowdStream partner region has tried to identify some typical examples of successful crowdfunding campaigns that reflect the status of development of alternative finance mechanisms at local level, as indicated below:

Box 1

The Badger - Wearable Electronic Badge

- **Company:** The Badger Crew
- **CF platform used:** Indiegogo
- **Topic:** Wearable Electronic Badge
- Amount of money raised: \$21,078



Short description

The Badger is a wearable screen designed to display images, GIFs, or social media handles with smartphone connectivity. It offers users a new way to express themselves by featuring a wide range of images, symbols, or hashtags to choose from. This fashionable device can accentuate your personality and share your style with the world. It is an aide that shares online activities while socializing in an offline setting.

It is a rebirth of an icon from our adolescence, the pinned badge.

This wearable's ability to feature images and art offers users a new way to express themselves.



Box 2

Solar Retro Sailboat - Solarni retro jedrenjak

- **Company:** Rambo Amadeus
- **CF platform used:** Indiegogo
- **Topic:** The reconstruction of solar cutter in order to to promote clean energy in the Adriatic
- Amount of money raised: \$20,814



Short description

The reconstructed solar cutter will feature an original wooden hull and classic rigging and sails combined with a solar-powered engine. The mission of the boat is to promote clean energy in the Adriatic and it will be open to organizations fighting for the same cause.

5 Lessons learnt

The stakeholder mapping results (see sections 2 and 3) together with the analysis of local good practice examples of successful crowdfunding campaigns give a first picture of the achievements and challenges and market readiness for alternative finance mechanisms in the project partner region:

- A lack of adequate regulatory frameworks hinders the development of crowdfunding mechanisms for innovative projects in Montenegro
- There is some evidence of from positive examples based on the UNDP programme mentioned above that could be used as a starting point
- The CrowdStream project itself will contribute to awareness raising and involvement of the relevant local innovation system actors (see annex)



6 ANNEX I

Overview of intermediaries

Category	Name	Description
		The Institution was established with the purpose of encouraging and facilitating economic development of
		Montenegro. By establishing the Investment and development Fund, the Government of Montenegro has
		provided for an efficient mechanism of supporting economic development, especially in the light of the current
	Investment and	economic and financial crisis. The Fund core businesses is established through granting loans and extending
Funding	Development Fund of	guarantees, performing activities pertaining to the sale of capital in Fund's portfolio and other activities aimed
institutions	Montenegro (IDF MN)	at supporting economic development.
		BSC Bar was established in 2007 through a project of opening business centers and incubators 2007-2010.
		The project is funded by the Ministry of Foreign Affairs of the Netherlands and implemented by the Dutch
		NGO SPARK. As part of the open similar centers in Bitola (Macedonia), Kragujevac (Serbia), Prishtina and
		Mitrovica (Kosovo). BSC Bar is part of the regional network and collaborate with other centers at the regional
Incubators		level.In 2009, in order to achieve sustainability center project management was transferred to local partners
&	Business Center Bar	who have registered in October of the same year the Foundation Business Start Bar. Founders of BSC Bar are
accelerators		seven institutions:Municipality of Bar,Faculty of Tourism Bar,High School of Economics,Cultural
		Center, Employment Bureau Bar, Montenegro Business Alliance and Bar Association of Businessmen. The
		mission of the BSC Bar to its support to help create a favorable environment for economic development by
		encouraging the development of entrepreneurship and small and medium-sized enterprises.
	Business Center	Business Center Podgorica was founded as a part of Bureau for Economic Co-operation and support of the
	Podgorica	business community of the Capital. The aim of the business center is to improve the business environment in



(Biznis centar Podgorica)	the capital which would further stimulate growth in the number of entrepreneurs, within which will provide a range of benefits that will accelerate their growth and development. They are providing support for: - Start-up businesses, companies and entrepreneurs who are in business less than 12 months of operations, - Economic entities and entrepreneurs who operate no more than 24 months.
Regional Business Center (RBC) Ltd.D.O.O. (Regionalni biznis centar (RBC)) Bureau for Economic	DOO Regional Business Center (RBC) was established in March 2015 within the project "Establishment of a regional business center with business incubator in the northeast of Montenegro", which was largely financed by the European Union and implemented by the Municipality of Berane, in partnership with the Regional Development Agency for Bjelasica, Komovi i Prokletije and municipalities Andrijevica, Bijelo Polje, Plav and Rozaje which are its founders.
Co-operation and support of the business community (Biro za ekonomsku saradnju i podršku biznis zajednici)	Bureau for Economic Co-operation and support of the business community was established in December of 2015, with key objective to encourage and stimulate entrepreneurship and job creation in Podgorica.
Directorate for SME developmentm (Direkcija za razvoj malih i srednjih preduzeća)	Defining the strategy for SMEs development; Preparing the implementation of SMEs support programs and projects; Coordinating the programs, measures and activities related to SMEs development; Observing realization of financial support programs for SMEs development; Providing and expert assistance and participating in definition of rules related to SMEs development; Examining the impact of legal and other acts onSMEs development; Preparing educational programs for entrepreneurs; Making projects and care about organization of regional and local centers for SMEs development; Proposing and providing realization of special programs for stimulation of SMEs development.



IPC Tehnopolis	Innovations and entrepreneurship center TEHNOPOLIS was founded by Ministry of Science, Government of Montenegro, on 11th of September 2014. IPC TECHNOPOLIS Ltd. works on developing micro, medium and small enterprises, provides business consulting services, conference space and in near future – biochemical laboratory and laboratory for industrial design. We are also working on promotion and development of entrepreneurship, knowledge based growth and commercialization of innovations. Our main goal is to establish more intensive cooperation between the scientific community and the economy, and to motivate young people to think proactively towards the realization of their business idea. Primarily this is about the enterprises whose business operations are based on the scientific and research work, development and implementation of new technologies, i.e. the activities which have a high growth potential, in line with the strategic aims of Montenegro. However, all the enterprises which have the potential of the sustainable growth will be provided with support.Tehnopolis provides: Infrastructure Support, Consulting support, Training Support and Incubation support
Mtel Digital Factory	 Mtel Digital Factory is a center for the development of technological entrepreneurship and innovation. Mtel Digital Factory offers creators of a good IT ideas the conditions for establishing and developing their own business in order to start projects as soon as possible and develop a successful business activity. They have concrete support, a custom workplace, a cloud computing development platform, technical support, Startap program, administrative and legal advisory services, excellent team and networking with other entrepreneurs.
The Montenegrin Investment Promotion Agency	The mission of MIPA is to partner with foreign and domestic investors; the public and private sector; international organizations and private individuals in order to boost business opportunity and overseas investments in Montenegro. Ultimately, through economic development, MIPA aims to improve the quality of life of all Montenegrin citizens. Therefore, MIPA promotes business ventures of particular interest to foreign investors and brings such projects to the attention of the international marketplace. Moreover, MIPA raises Montenegro profile as a global competitor by facilitating investment from abroad.

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Innovation / Business support	Business Center Cetinje (Biznis Centar Cetinje)	Business Center Office - called Local Business Center Cetinje - in 2002 established the Agency for Development of Small and Medium Enterprises, as an integral part of a network of similar centers in Montenegro. The key objective of the Local Business Center was providing institutional support to development of entrepreneurship. In June 2011, the contract between the Directorate for Development of Small and Medium Enterprises and Cetinje, the Office Business Center Cetinje officially becomes an organ of the city administration.
agencies	Domen.me	Domen.me is the company that manages the .me domain, country domain of Montenegro. The company was founded in 2007. Registration of .me domains began in 2008 and .me was soon recognized as a new state domain with the fastest growth in the number of registrations and as one of the most popular domain for creation a personal brand on the Internet.
	The Chamber of	The Chamber of Economy of Montenegro - business association with rich tradition, independent, professional,
	Economy of	creative, inventive and above all authoritative, represents interests of all businessmen for the economic and
Chambers /	Montenegro	overall development of the state of Montenegro.
Associations / Interest groups	Montenegrin Employers Federation	Montenegrin Employers Federation (MEF) is an independent, non-governmental, non-political and not-for- profit organization based on voluntary membership. MEF actively contributes to improvement of business climate and elimination of business barriers providing a wide variety of services to its members. Along with representing the interests of employers in tripartite working groups and bodies at national level that work on the development of legislation, strategies and action plans, MEF services include provision of legal advises in the areas relevant for enterprise operations, economic studies and analyses, seminars and trainings delivery, production of publications, implementation of EU funded projects, and networking activities at national and international level.
	Montenegro Business	
	Aliance	Montenegro Business Alliance (MBA) is a business association that brings together entrepreneurs, domestic and foreign investors. MBA was established in September 2001 by ten companies from Montenegro. Since its founding MBA works to promote private sector development and points out the problems in the existing legislation, aiming that with offered recommendations contribute to removing existing barriers and



		improving the overall environment for business in Montenegro. Montenegro Business Alliance today gathers
		about 500 most successful companies in Montenegro.
	Association of Business Women of	
	Montenegro	Association of Business Women of Montenegro "Business Woman" is a voluntary, non-governmental, non-
	Montenegro	political and non-profit association founded in late 2009. Tehir goal is to help improving the business and strengthen the women's business, linking business women, exchange of ideas and joint projects.
	Managers Association of Monetengro	Managers Association is an association of professionals who are engaged in management positions . Achieves its goals through educational projects , creating contacts and through joint work on improving the managerial profession . We are members of the European Confederation of Managers
	The American	The American Chamber of Commerce in Montenegro (AmCham Montenegro) is an independent non-profit
	Chamber of	business association. Founded in 2008, it has created a strong network of members who together strive for a
	Commerce in	more competitive and prosperous Montenegro. AmCham represents the leading voice of the international
	Montenegro	business community in Montenegro.
_	Montenegrin Foreign Investors' Council	The Council was established as non-governmental and non-profit organization aimed at: Improving investment climate and supporting business development in Montenegro; representing, expressing the opinion of its members for the purpose of promoting common interests and stimulating direct foreign investments; promoting communication, cooperation and current dialogue between the Council and official authorities in Montenegro; cooperation with official authorities in Montenegro for the purpose of overcoming possible problems and obstacles foreign investors may face, as well as in economic relations with other countries; promoting interests of international business community in Montenegro; informing its members and other stakeholders on possibilities regarding investment climate in Montenegro; connection with the other foreign organizations of investors within SEE region for the purpose of:



a) sharing benefits and experiences of the best world's practise and b) analyzing concrete tools in order to
facilitate regional business activities;